



EVALUATION OF THE USE OF

Library Services and Technology Act INSTITUTE OF MUSEUM AND LIBRARY SERVICES

FUNDING IN CALIFORNIA

2013 - 2014 Fiscal Year to the 2015 - 2016 Fiscal Year

Prepared for

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State Librarian of California**

By

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March 2017



March 30, 2017

Robin Dale
Associate Deputy Director for Library Services
Institute of Museum and Library Services
1800 M Street, NW, 9th Floor
Washington, DC 20036

Dear Robin,

Accompanying this letter is the five-year evaluation of how California spent \$43,773,888 million in Library Services and Technology Act funds between FY 2013/14 and 2015/16.

As the nation's most populous state, we get the biggest share of funding and, to the extent we're able, put as much of that money into the creative hands of librarians to advance the field and improve the services libraries provide their communities.

This evaluation was valuable to the State Library and particularly instructive for me. My 2014 appointment came in the middle of this plan and while the goals established in the plan were definitely achieved, I think we can succeed even more by looking at the plan less as a static instrument and more as a strategic tool that should be reviewed at least annually. That way, we can work to ensure the investments we're making maximize the return on federal dollars by ensuring immediate needs and changed priorities are addressed.

If there's anything that distinguishes libraries from other government entities it's their flexibility, their capacity to pivot and reconstitute themselves to reflect the changes in the community around them. The State Library should be equally as nimble and responsive.

Looking forward to working with you in developing our new investment strategies.

Respectfully yours,

Greg Lucas
State Librarian of California

Acknowledgments

The following individuals were instrumental in providing assistance in the development of this evaluation:

Members of the California library community, who participated in focus groups and surveys, and provided critical insight on the impact of Library Services and Technology Act grant projects, as well as thoughtful perceptions and recommendations.

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EVALUATION SUMMARY

The Institute of Museum and Library Services is the primary source of federal support for the nation’s 123,000 libraries. Annually, the Institute provides millions in federal funds to all state libraries to develop library services. As part of the grant process, each state library is required to develop a five-year plan that outlines specific goals and objectives that will be achieved with these federal funds.

Very specific requirements govern how the plan is created, including the structure of “Goals” and their subsidiary “Programs.”

Section 9134 (c) of the Institute of Museum and Library Services authorizing legislation directs all state libraries to “independently evaluate, and report to the Director regarding, the activities...prior to the end of the Five-year plan.” This evaluation provides each state library an opportunity to measure progress in meeting the goals set forth in their approved five-year plans.

The evaluation is required to be conducted within a highly specific national framework, which then allows information to be synthesized from all state reports to show how library services act funds are being spent nationally. The institute also has national priorities that are expressed in its “Measuring Success” focal areas and intents. State spending decisions are weighed against those priorities as well.

The evaluation that follows adheres to this required national framework.

For this evaluation period, the institute is only requiring that three fiscal years be evaluated – 2013, 2014, and 2015 – because the annual data collection process, which forms the basis of the evaluation, was changed in the 2013 fiscal year to provide deeper and more meaningful data.

<i>Goal</i>		<i># Grants</i>	<i>Library Services and Technology Act</i>	<i>Local Match</i>	<i>In Kind</i>	<i>Total Project Cost</i>
I: Literate California	Achieved	55	\$3,943,617	\$231,739	\$2,028,907	\$6,204,263
II: 21st Century Skills	Achieved	111	\$12,537,160	\$396,261	\$3,829,370	\$16,762,791
III: 22nd Century Tools	Partly Achieved	12	\$692,566	\$24,220	\$641,925	\$1,358,711
IV: Content Creation / Preservation	Achieved	32	\$4,441,832	\$195,106	\$2,212,844	\$6,849,782

Goal		# Grants	Library Services and Technology Act	Local Match	In Kind	Total Project Cost
V: Bridging the Digital Divide	Achieved	7	\$157,230	\$224,609	\$200	\$382,039
VI: Information Connections	Achieved	26	\$7,322,190	\$764,822	\$1,416,769	\$9,503,781
VII: Community Connections	Achieved	105	\$3,857,481	\$349,427	\$3,313,897	\$7,520,805
VIII: Ensuring Library Access for All	Achieved	<u>27</u>	<u>\$10,821,812</u>	<u>\$6,950</u>	<u>\$403,817</u>	<u>\$11,232,579</u>
Grand Total		375	\$43,773,888	\$2,193,134	\$13,847,729	\$59,814,751

Over the three-years from 2013 through the 2016 fiscal year, over \$43 million in Library Services and Technology Act funds supported 375 grants to California libraries and library related organizations.

There were 113 unique grant recipients. Of California's 184 public library jurisdictions, 93 received Library Services and Technology Act grants

The evaluation process set out by the Institute of Museum and Library Services requires specific questions to be answered:

- Retrospective Questions – progress on goals in Five-Year Plan, results linked to the national focal areas and intents, and targeted populations
- Process Questions – use of data, changes in Five-Year Plan, and data sharing
- Methodology Questions – selection of evaluator, qualitative methods, stakeholder involvement and how evaluation will be shared.

Retrospective Questions

State Goals

The breadth and depth of the 375 Library Services and Technology Act projects, over the three years under review, demonstrates the impact of Library Services and Technology Act funds throughout California. The overall focus and direction for the Five-Year Plan was achieved, with seven of the eight goals categorized as such.

Goal II, 21st Century Skills and Goal VII, Community Connections had the broadest coverage, based on the number of grants awarded (216) and total expenditures (over \$24 million).

Goal II included numerous projects aimed at preparing the state’s library workforce for the rapidly changing library services environment. Many projects blended workforce and user development with program development, such as the Early Learning for Families statewide project.

Goal VII attracted significant interest from the library community with its future emphasis and breadth, allowing significant creativity in the associated projects. The three most heavily used programs in the goal - Program I, Program IV and Program VI - reflected key areas of interest for libraries. Among them: engaging the library more deeply in the community and with partners as well as focusing on California’s diverse language and cultural communities.

Goal III, 22nd Century Tools, was “partly achieved” due to the limited scope and impact of the projects associated with it.

Goal V, Bridging the Digital Divide, was categorized as “achieved” but that came about primarily because of a state-funded program boosting library broadband connectivity. Without the state-funded program, the goal would have been categorized as “partly achieved” due to the limited scope and impact of the other projects associated with it.

National Priorities

California’s Library Services and Technology Act funded projects broadly covered the national priorities established by the Institute of Museum and Library Services in the Measuring Success focal areas and intents.

Lifelong Learning had the greatest number of projects associated with it, with the focus on a user’s general knowledge not surprisingly the dominant intent, since it has the broadest scope. Reflecting the continuing role of libraries as community information providers, improving “users' ability to obtain and/or use information resources” was the next most heavily used intent.

Target Groups

<i>Target Group</i>	<i>Substantial Focus</i>
Library Workforce	Yes
Below the poverty line	No
Unemployed/underemployed	No
Ethnic or minority population	No
Immigrants/refugees	No
Disabilities	Yes
Literacy	No

Families	Yes
Children 0-5	No
School Aged Children 6-17	No

The Institute of Museum and Library Services defines the specific target groups it is interested in tracking. For the purposes of the evaluation, a “substantial focus” target group is a group on which is at least 10 percent of the total amount of all resources were expended. The “Library Workforce” target group was met both by grants with a primary target of the library workforce, e.g. Infopeople, a statewide training program for library staff, as well as with the incorporation of library workforce development into programmatically focused projects. The “Disabilities” focus was met primarily by the California State Library grant project Library Services for Californians Unable to use Standard Print, which provided funding to the Braille and Talking Book Library in Sacramento and the Braille Institute in Los Angeles. The “Families” target was met by a broad-based mix of both statewide grants and local grants.

Recommendations

1. Carefully ensure that California libraries have the capacity to succeed in each goal area.
2. Create achievable and understandable performance metrics for goals and programs.
3. Include a mix of broad-based goals /programs that will be flexible in responding to emerging needs, with more focused goals/programs that reflect ongoing library service needs and statewide priorities, such as workforce development.
4. Use Library Services and Technology Act funds to support/enhance investments from other sources, such as state funding for adult literacy and public library broadband access.

Process Questions

The California State Library launched a major new searchable database of all Library Services and Technology Act grants from 2006 forward, which has served as an easily accessible resource for the California library community seeking information about grants and grant opportunities. A new online grant reporting system was also developed which has insured greater clarity and consistency for data collection

Recommendations

1. Annually review and update the new Five-Year Plan goals and aggregate multi-year data to identify developing trends. Then, share the results broadly.
2. Share all evaluation materials for Library Services and Technology Act related projects through the California State Library website and social media, as appropriate.
3. Develop an annual summary report, digital and print, on Library Services and Technology Act projects that will highlight the success of the various grants, and provide an accessible resource for those seeking information about grant possibilities.

Methodology Questions

The California State Library ensured a rigorous, objective and independent evaluation by selecting Anne Marie Gold, who has an extensive background in program assessment and the Library Services and Technology Act program specifically. All 375 grants were included in the assessment. Qualitative data from the three years under review was subjected to extensive data correlation and analysis. In depth analysis was conducted on the qualitative reporting fields, such as the abstract, findings, and outcomes primarily grouped by Goal.

In general, the data were reliable. The library community provided additional qualitative input through stakeholder interviews, focus groups and surveys. This evaluation report, with its findings and recommendations, will be shared with the library community via online resources, social media and presentation opportunities.

Recommendations

1. To build capacity and participation, continue to involve the broader California library community in evaluation and awareness of Library Services and Technology Act programs.

EVALUATION REPORT

The evaluation process set out by the Institute of Museum and Library Services requires specific questions to be answered:

- Retrospective Questions – progress on goals in Five-Year Plan, results linked to the national focal areas and intents, and targeted populations
- Process Questions – use of data, changes in Five-Year Plan, and data sharing
- Methodology Questions – selection of evaluator, qualitative methods, stakeholder involvement and how evaluation will be shared.

Retrospective Questions

State Goals

To what extent did your Five-Year Plan activities make progress towards each goal?

Grants by Fiscal Year

<i>Fiscal Year</i>	<i># of Grants</i>	<i>Library Services and Technology Act</i>	<i>Local Match</i>	<i>In Kind</i>	<i>Total Project Cost</i>
2013	103	\$ 14,309,664	\$ 755,696	\$ 4,185,557	\$ 19,250,917
2014	137	\$ 14,429,267	\$ 47,107	\$ 5,104,782	\$ 19,581,156
2015	<u>135</u>	<u>\$ 15,034,957</u>	<u>\$ 1,390,331</u>	<u>\$ 4,557,390</u>	<u>\$ 20,982,678</u>
Grand Total	375	\$ 43,773,888	\$ 2,193,134	\$ 13,847,729	\$ 59,814,751

Grants by Type of Library

<i>Type of Grants</i>	<i># Grants</i>	<i>Library Services and Technology Act</i>	<i>Local Match</i>	<i>In Kind</i>	<i>Total Project Cost</i>
Academic	5	\$ 1,073,621	\$ 105,784	\$ 49,702	\$ 1,229,107
Multi-Type/Consortia	92	\$ 20,857,400	\$ 1,370,111	\$ 6,351,822	\$ 28,579,333
Other	7	\$ 762,122	\$ 90,914	\$ 536,886	\$ 1,389,922
Public	250	\$ 6,110,669	\$ 625,661	\$ 6,752,464	\$ 13,488,794
California State Library	18	\$ 14,752,787	\$ -	\$ -	\$ 14,752,787
Special	<u>3</u>	<u>\$ 217,289</u>	<u>\$ 664</u>	<u>\$ 156,855</u>	<u>\$ 374,808</u>
Grand Total	375	\$ 43,773,888	\$ 2,193,134	\$ 13,847,729	\$ 59,814,751

Grants by Goal

<i>Goal</i>		<i># Grants</i>	<i>Library Services and Technology Act</i>	<i>Local Match</i>	<i>In Kind</i>	<i>Total Project Cost</i>
I: Literate California	I Achieved	55	\$3,943,617	\$231,739	\$2,028,907	\$6,204,263
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Grand Total		375	\$43,773,888	\$2,193,134	\$13,847,729	\$59,814,751

Grants by Grant Type

<i>Grant Type</i>	<i># Grants</i>	<i>Library Services and Technology Act</i>	<i>Local Match</i>	<i>In Kind</i>	<i>Total Project Cost</i>
Competitive	7	\$ 187,515	\$ 29,634	\$ 214,961	\$ 432,110
Eureka!	58	\$ 538,827	\$ 105,932	\$ 872,822	\$ 1,517,581
Out-of-School Online Homework Help	3	\$ 33,368	\$ 11,400	\$ -	\$ 44,768
Pitch an Idea	125	\$ 5,164,857	\$ 404,247	\$ 4,788,627	\$ 10,357,731
Public Library Staff Education Program	23	\$ 1,074,710	\$ -	\$ 43,270	\$ 1,117,980
Staff Innovation Fund	62	\$ 729,201	\$ 50,437	\$ 586,095	\$ 1,365,733
California State Library	19	\$ 13,144,752	\$ 734,155	\$ 158,325	\$ 14,037,232
Statewide	<u>78</u>	<u>\$ 22,900,658</u>	<u>\$ 834,260</u>	<u>\$ 7,206,698</u>	<u>\$ 30,941,616</u>
Grand Total	375	\$ 43,773,888	\$ 2,170,065	\$ 13,870,798	\$ 59,814,751

NOTE: See Appendix 3 for description of Grant Types

Goal I: Literate California

Goal Achieved

California libraries provide equitable access to literacy services and programs so that all Californians can be successful in all of life's endeavors.

	<i># of Grant</i>	<i>% of Grants</i>	<i>Library Services and Technology Act</i>	<i>% of Library Services and Technology Act</i>	<i>Local Match</i>	<i>% of Local Match</i>	<i>In Kind</i>	<i>% of In Kind</i>	<i>Total Project Cost</i>	<i>% of Total Project Cost</i>
FY 13/14	24	23%	\$ 2,516,478	18%	\$ 144,808	19%	\$ 813,834	19%	\$ 3,475,120	18%
FY 14/15	13	9%	\$ 670,497	5%	\$ -	0%	\$ 679,584	13%	\$ 1,350,081	5%
FY 15/16	<u>18</u>	13%	<u>\$ 756,642</u>	5%	<u>\$ 86,931</u>	6%	<u>\$ 535,489</u>	12%	<u>\$ 1,379,062</u>	7%
GRAND TOTAL	55	15%	\$ 3,943,617	9%	\$ 231,739	3%	\$ 2,028,907	15%	\$ 6,204,263	10%

Grants by Program

<i>Program</i>	<i># Grants</i>
Program I: Develop and support adult literacy services and programs in libraries.	8
Program II: Develop and support early and emergent literacy services.	26
Program III: Develop and support ESL services and programs in libraries.	4
Program IV: Develop services and programs that support and encourage reading and community.	17
Grand Total	55

Statewide/major/multi-year projects

<i>Project</i>	<i>Library Services and Technology Act</i>	<i>Local Match</i>	<i>In Kind</i>	<i>Total Project Cost</i>	<i>Program</i>
California Summer Reading Challenge	\$457,351	\$82,417	\$133,320	\$ 673,088	4
Literacy Initiatives	\$696,807	\$35,240	\$415,520	\$ 1,147,567	1

Literacy, in all its forms, has been a hallmark of the California State Library over the past three decades, reflected in the long-time funding of both adult literacy and summer reading programs through the Library Services and Technology Act. These priorities represent nearly 30 percent of all funding for projects in this goal. The addition of early

childhood /family literacy -- also a part of Goal II -- represents a new direction for investment by the State Library

Early childhood/family literacy in Program II and general reading programs in Program IV had the highest number of individual grant projects. Literacy related activities were a strong focus for both the Staff Innovation Fund and Pitch-an-Idea grant initiatives.

Libraries participating in the California Summer Reading Challenge (Program IV) have reported that:

- 76 percent of children, 68 percent of teens, and 80 percent of adults talk about the books they read;
- 90 percent of children, 84 percent of teens, and 86 percent of adults enjoy the summer reading program;
- 86 percent of children, 83 percent of teens, and 91 percent of adults plan to return to the library after the summer.

An innovative software application was developed and tested in 2015, which will allow participating libraries to better manage and evaluate their summer reading programs. The integration of Lunch at the Library, which provides public library summer meal programs to children and teens in low-income communities with free and nutritious lunches through the USDA Summer Food Service Program integrated with summer reading programs, has broadened the reach of Summer Reading.

A wide variety of other reading-related projects reported significant outcomes. “Our Reading Circles project was successful in raising reading levels in 83% of the 63 students reading below grade level at the start of the project,” reports South San Francisco Public Library in 2015.

In a statewide survey of the California library community, the California Summer Reading Challenge program received the highest success ratings of all statewide programs in this goal.¹

The Literacy Initiatives grants (Program I) supplemented funding provided by the State of California to support adult literacy and English language learner services. Over 800 public library locations throughout the state provide adult literacy services. The Adult Learner Leadership Institute Best Practices workshops and an innovative tele-tutoring service all helped expand the reach of statewide adult literacy programs. In the survey, the program received the second highest rating for statewide (3.92) and local (3.85).

¹ The survey used a five point rating scale for statewide programs.

In 2013, the Books 4U – Common Core project added over 40,000 items to the collections of California’s public libraries, ensuring that library users had better access to materials that encouraged reading and community. Innovative local programs, such as Santa Barbara’s 2013 project “Apps for All: Sharing Digital Learning Opportunities,” which provided classes and training on literacy focused apps, and the Monterey Park Bruggemeyer Library’s 2014 project, “Teacher in a Tablet”, a distance English skills learning program, combined a focus on learning English with a community reading focus. Importantly, many of the projects showed outcomes in which non-English language speakers gained increased comfort levels and awareness of library services.



Goal II: 21st Century Skills

Goal Achieved

California libraries provide training and access to information for library users and staff so that they have the skills needed to be successful in the 21st Century.

	# Grants	% of Grants	Library Services and Technology Act	% Library Services and Technology Act	Local Match	% of Local Match	In Kind	% of In Kind	Total Project Cost	% of Total
FY 13/14	30	22%	\$ 3,766,690	26%	\$310,578	41%	\$1,045,529	25%	\$5,122,797	27%
FY 14/15	43	32%	\$ 4,377,179	29%	\$ -	0%	\$1,281,888	25%	\$5,659,067	29%
FY 15/16	<u>38</u>	10%	<u>\$ 4,393,291</u>	10%	<u>\$ 85,683</u>	6%	<u>\$1,501,953</u>	33%	<u>\$ 5,980,927</u>	29%
TOTAL	111	29%	\$12,537,160	30%	\$396,261	18%	\$3,829,370	28%	\$16,762,791	28%

Grants by Program

Program	# Grants
Program I: Develop and deliver library services and programs that support life-long learning opportunities.	29
Program II: Develop and deliver library services and programs that support all kinds of literacy skills needed to be successful in the 21st Century.	20
Program III: Develop and deliver library services and programs that support individuals and communities in skills needed for workforce success.	11
Program IV: Provide training and develop opportunities for library staff to ensure they are equipped to assist the public to acquire 21st Century skills.	51

Grand Total

111

Statewide/major/multi-year projects

<i>Project</i>	<i>Library Services and Technology Act</i>	<i>Local Match</i>	<i>In Kind</i>	<i>Total Project Cost</i>
Early Learning with Families Statewide Initiative	\$ 1,664,897	\$ -	\$ 226,788	\$ 1,891,685
Infopeople	\$ 5,866,428	\$ 373,906	\$ 456,851	\$ 6,697,185
Public Library Staff Education Program	\$ 1,074,710	\$ -	\$ 43,270	\$ 1,117,980
Reinventing the 21st Century Library	\$ 235,651	\$ -	\$ 41,675	\$ 277,326
Staff Innovation Fund Statewide Project	\$ 444,980	\$ -	\$ 1,075,000	\$ 1,519,980

Both library user and staff training have been long-standing investment priorities for the use of Library Services and Technology Act funds. Two major ongoing initiatives focused on library staff training: Infopeople and the associated Eureka! leadership training program, a training program focused on skill development for library staff, and the Public Library Staff Education Program, a library school tuition reimbursement program for public library staff.

The two programs received 55 percent of all funding for projects in this goal.

Early Learning with Families provided training and services for both library staff and library users, receiving 13 percent of all funding for projects in this goal. The number and breadth of local library grant projects speaks to the value of this goal to the library community. Survey respondents gave the highest ratings for Early Learning with Families, both in terms of statewide (4.31) and local (4.25) impact. Infopeople, Eureka! and the Public Library Staff Education Program were the other highly rated programs.

The Public Library Staff Education Program, a tuition reimbursement program for California public and county law library staff to pursue a Master in Library and Information Science or Library Support Staff Certification, was evaluated in 2015. While participants universally stated that the program was extremely beneficial to their library school experience, only slightly more than half -- 53 percent -- of the 754 library school students who had received Public Library Staff Education Program support completed their degree programs. This low completion rate, accompanied by the changes in library education and the future of library staffing needs, calls for a review of the project goal and processes by the State Library.

The 2016 Early Learning with Families impact report shows libraries throughout the state experienced revitalized early childhood services, increased participation by non-English

language library users, and the creation of developmentally appropriate activities. The final year of funding for the Early Learning with Families program will be the 2017 - 2018 fiscal year.

Because of the significant percentage of overall funding that has historically been directed towards the Infopeople and Eureka! projects, compared to the overall impacts, the State Library has asked Infopeople and Eureka! to develop a sustainability plan reflecting a reduction/elimination of Library Services and Technology Act funding.

Many of the grants focused on 21st Century skills such as “STEM” and “STEAM,” maker spaces and technology related training and programs. Examples include “Coding Camp for Kids: Minecraft Mods” (Sonoma County Library, 2013), “Full STEAM Ahead!” (Kern County Library, 2014), and the “Thinkabit Lab” (Southern California Library Cooperative, 2015).

Life skills literacy and workforce development skills were addressed by programs such as “FIT (Financial Independence Training)” conducted by the Ontario City Library in 2014 and “Job Readiness for Young Adults, 16-24” offered by the Corona Public Library in 2014. Life-long learning was addressed by the 2014 and 2015 Career On-line High School program, whose success led to the state investing \$1 million in the project.

Other life-long learning projects such as 2014’s Mobile Mission Viejo Library addressed delivery of library services to geographically disadvantaged library users.



Goal III: 22nd Century Tools

Goal Partly Achieved

Using emerging technologies, new information and communication tools are created that connect Californians to library content and services they need.

	<i># Grants</i>	<i>% of Grants</i>	<i>Library Services and Technology Act</i>	<i>% Library Services and Technology Act</i>	<i>Local Match</i>	<i>% of Local Match</i>	<i>In Kind</i>	<i>% of In Kind</i>	<i>Total Project Cost</i>	<i>% of Total</i>
FY 13/14	3	2%	\$ 197,739	1%	\$ -	0%	\$ 102,190	2%	\$ 299,929	2%
FY 14/15	4	3%	\$ 149,000	1%	\$ -	0%	\$ 366,872	7%	\$ 515,872	3%
FY 15/16	<u>5</u>	1%	<u>\$ 345,827</u>	2%	\$ <u>24,220</u>	2%	\$ <u>172,863</u>	4%	\$ <u>542,910</u>	3%
TOTAL	12	3%	\$ 692,566	2%	\$ 24,220	1%	\$ 641,925	5%	\$ 1,358,711	2%

Grants by Program

Program	# Grants
Program I: Create and support new digital tools to provide access to library and/or community content.	9
Program II: Develop and support data correlation tools for better access to community data and decision making.	3
Grand Total	12

With only 12 projects associated with this goal, it’s difficult to fully assess its success, perhaps due to its somewhat overly ambitious but vague focus and programs. Because of the limited scope of the projects associated with this goal, it is classified as “partly achieved.”

The development of digital tools was included in Burlingame Public Library’s 2015 “W.h.e.e.l.s “project, which brought a 3D printer to various community locations using a “book bike.” San Diego Public Library’s 2015 “Information, Innovation & Incubation” developed a makerspace for entrepreneurs. At least three entrepreneurs started a business and/or made some successful prototypes that they were able to sell/give to their clients. The “Library Unexpected” project at Sacramento Public Library in 2015 introduced the concept of the “Library of Things” and resulted in an increase in program attendance of nearly 25 percent as well as a 9 percent increase in new patrons. These projects could also potentially be associated with other goals.

For example, the San Diego Public Library I3 lab makerspace project is similar to Oakland Public Library’s 2015 “made@your library,” which can be found under Goal II.

Community data and data decision-making tools were reflected in the “GIS: Bringing Your Data to Life” project by Rancho Cucamonga Library in 2014 and “California Library Metrics,” a 2015 project by the Pacific Library Partnership that built off the prior year success of the California Library Statistics Portal, under the 2014 Networking California Library Resources program. However, there was clearly a limited focus in Program II on data correlation tools.



Goal IV: Content Creation / Preservation

Goal Achieved

California libraries have the resources to digitize existing collections and develop new content while promoting the preservation of and access to California Heritage Collections for today and future generations.

	# Grants	% of Grants	Library Services and Technology Act	% Library Services and Technology Act	Local Match	% of Local Match	In Kind	% of In Kind	Total Project Cost	% of Total
FY 13/14	10	10%	\$ 1,284,133	9%	\$ 55,350	7%	\$ 422,912	10%	\$1,762,395	9%
FY 14/15	10	7%	\$ 1,885,933	13%	\$ -	0%	\$ 1,124,975	22%	\$3,010,908	15%
FY 15/16	<u>12</u>	9%	<u>\$ 1,271,766</u>	8%	<u>\$ 139,756</u>	10%	<u>\$ 664,957</u>	15%	<u>\$2,076,479</u>	10%
TOTAL	32	9%	\$ 4,441,832	10%	\$ 195,106	9%	\$ 2,212,844	16%	\$6,849,782	11%

Grants by Program

Program	# of Grants
Program I: Create and support new digital content in a manner that allows statewide compatibility while ensuring universal access and preservation.	7
Program II: Digitize existing library resources in a manner that promotes economies of scale and allows statewide compatibility while ensuring their universal access and preservation.	22
Program III: Create content using new technologies and mediums as they evolve.	0
Program IV: Provide preservation training and programs that ensure the best possible access to California heritage collections.	3
Grand Total	32

Statewide/major/multi-year projects

Project	Library Services and Technology Act Funds	Local Match	In Kind	Total Project Cost
California Preservation Program	\$1,158,847	\$0	\$406,118	\$1,564,965
Digitization of Historic California Photographs	\$422,954	\$0	\$0	\$422,954
Digitizing High Value Content Inside California's Libraries	\$360,680	\$0	\$58,240	\$418,920
Palm Springs Public Library: Accessing the Past	\$185,839	\$8,580	\$127,241	\$321,660
The California Digital Newspaper Collection	\$987,082	\$105,784	\$27,277	\$1,120,143

<i>Project</i>	<i>Library Services and Technology Act Funds</i>	<i>Local Match</i>	<i>In Kind</i>	<i>Total Project Cost</i>
California DPLA Service Hub	\$219,147	\$34,125	\$243,400	\$496,672

Nearly 75 percent of Library Services and Technology Act funding expended on this goal was devoted to multiple, major, ongoing programs.

The California Preservation Program (Program IV) and the California Digital Newspaper Collection (Program II) are long-time recipients of Library Services and Technology Act funding. The California Preservation Program is highly regarded by libraries, as noted from the survey results, which rated the statewide impact of the project at 4.0. The preservation effort has increased awareness about the importance of preserving local collections. From the 2015 California Preservation Program report:

“The California Preservation Program is unique among preservation education programs nationally in that it focuses on outcomes, specifically changes in organizational behavior as a direct consequence of California Preservation Program information, education, and training. For example, 90 percent of institutions that attend California Preservation Program disaster plan writing workshops complete disaster response plans, whereas the completion rate is less than 10 percent in other states.”

Several major new programs were initiated during the evaluation period, adding to statewide and national digital resource collections, such as the Internet Archive and California Revealed. Several previously separate grants in this area have been consolidated. The California Revealed project will be consolidated by FY 17/18 and will include the California Audiovisual Preservation Project, the first statewide initiative in the country to collaboratively build and facilitate access to a collection of historically significant audiovisual recordings.

Program III – “Create content using new technologies and mediums” – did not have any projects specifically associated with it, likely due to its narrow focus on using new technologies and mediums for content creation. There were grants associated with other goals that successfully utilized emerging technologies, such as “Discover it Yourself History” by the Yolo County Library in 2015, which created a new platform to better access local collections using Omeka open source software.

However, because of the significant impact of all the projects associated with this goal, the goal is categorized as “achieved.”



Goal V: Bridging the Digital Divide

Goal Achieved

California communities have access to technology and broadband connectivity through their local libraries so that they may participate in the digital world.

	# Grants	% of Grants	Library Services and Technology Act	% Library Services and Technology Act	Local Match	% of Local Match	In Kind	% of In Kind	Total Project Cost	% of Total
FY 13/14	1	1%	\$ 43,790	0.3%	\$ 200	0.03%	\$ 57,771	1%	\$ 101,761	1%
FY 14/15	4	3%	\$ 28,140	0.2%	\$ -	0%	\$ 47,107	1%	\$ 75,247	0.04%
FY 15/16	<u>2</u>	1%	<u>\$ 85,300</u>	1%	<u>\$ -</u>	0%	<u>\$ 119,731</u>	3%	<u>\$ 205,031</u>	1%
TOTAL	7	2%	\$ 157,230	0.4%	\$200	0.01%	\$ 224,609	2%	\$ 382,039	1%

Grants by Program

Program	# Projects
Program I: Develop and support resources and partnerships to maximize connectivity speeds to support the needs of community.	0
Program II: Increase the number of devices available in libraries for patrons to access digital resources.	2
Program III: Develop and support libraries as the local community hubs for Broadband Connectivity.	5
Grand Total	7

There were a very limited number of projects associated with this goal, and only one project with a regional focus, “Technology TNT for Libraries.” The primary success of this goal was achieved through state funding for Program I – “Develop and support resources and partnerships to maximize connectivity speeds to support the needs of community.” The “Lighting Up Libraries” project is connecting California’s public libraries to the California Research and Education Network, a high-speed fiber optic network operated by the Corporation for Education Network Initiatives in California.

Over the past four years, 128 of California’s 184 public library jurisdictions have been added to this high-speed network. While not achieved with Library Services and Technology Act funding, these connections have allowed some grant recipients to participate in Library Services and Technology Act projects more successfully because of the enhanced network speeds. However, without this state-funded project, the goal would only be characterized as “partly achieved.”

The “Technology TNT” project (Southern California Library Cooperative, 2015, Program III) focused on providing access to and training with Wi-Fi hotspots. Libraries in rural areas were provided with hotspots. Library staff were trained in their use and, in turn, provided training to communities using the hotspots. The project was not highly rated in the survey with nearly 40 percent of respondents saying that the project had little to no impact on their library.

The other six projects had more limited focus and, in some cases, it appeared that the actual focus of the project was broader than this goal with which it was associated, such as Huntington Beach’s 2013 “HB Library @ the Beach Pop Up Library” project. An interesting model project was the Colton Public Library’s “Project Connect Mobile Lab” in 2014, which offered traditional computer training and services at senior centers and various locations around the city using portable hotspot devices. Participants unanimously rated the program as beneficial to all users.



Goal VI: Information Connections

Goal Achieved

All Californians have access to the rich resources available statewide through interconnected platforms that share content/collections across libraries.

	# Grants	% of Grants	Library Services and Technology Act	% Library Services and Technology Act	Local Match	% of Local Match	In Kind	% of In Kind	Total Project Cost	% of Total
FY 13/14	7	7%	\$ 2,233,466	16%	\$ -	0%	\$ 1,054,122	25%	\$ 3,287,588	17%
FY 14/15	5	4%	\$ 2,311,423	16%	\$ -	0%	\$ 141,137	3%	\$ 2,452,560	13%
FY 15/16	14	10%	\$ 2,777,301	18%	\$ 732,766	53%	\$ 253,566	6%	\$ 3,763,633	18%
TOTAL	26	7%	\$ 7,322,190	17%	\$ 732,766	33%	\$ 1,448,825	10%	\$ 9,503,781	16%

Grants by Program

Program	# Projects
Program I: Develop platforms that support the connection and distribution of content statewide.	3
Program II: Leverage resources for regional/statewide access to physical and digital content and to library services and information, including support for regional partnerships for the benefit of multiple communities.	22
Program III: Ensure California content is accessible nationally and internationally.	1
Grand Total	26

Statewide/major/multi-year projects

Project Title	Library Services and Technology Act Funds	In Kind	Local Match	Total Project Cost
California Government Information Access	\$ 583,055	\$ -	\$ -	\$ 583,055
California Library Collaborative Initiatives	\$ 1,932,655	\$ 725,168	\$ 945,066	\$ 3,602,889
Resource Sharing for Californians	\$ 3,392,008	\$ -	\$ -	\$ 3,392,008
Zip Books for Rural Libraries	\$ 992,021	\$ -	\$ 314,878	\$ 1,306,899

More than 50 percent of the grant funding for this goal was expended on two California State Library projects. California Government Information Access organizes, develops, and enhances the state portal. One notable impact is the History Pin profile, which has been viewed over 12,240 times.

“Resource Sharing for Californians” delivered the resources and services of the state’s public research library to the people of California, through reference and referral services;

access to, preservation of, and enhancement of specialized collections; interlibrary loan; document delivery; government information services; and consultation upon request.

Another 25 percent of funding was spent on the California Library Collaborative Initiatives grant, which supports Califa. Califa, a nonprofit library membership consortium representing 220 libraries in California, provides economies of scale for the coordinated purchase of electronic and other resources, needed training on new products and technologies, and communicates and coordinates member activities for efficient customer service.

Califa is not considered an outcomes based project by the California State Library but on the statewide survey, it received a very high rating for its statewide impact (4.23) and its local impact (4.07).

Over the three years under review, major initiatives supported by Califa include the continuing development of the enki Library eBook platform, serving as the aggregator for the statewide library broadband project, and acting as project manager and/or fiscal coordinator on multiple grant projects.

Over its 13-year history, Califa has developed a robust menu of services for California libraries, as well as assisting the State Library with the deployment of statewide and targeted projects, such as Zip Books, Infopeople, Crisis Collections, BeeLine, Books 4U, and Get Involved.

Because of the multi-year support for the project and the changing demands on Library Services and Technology Act funds, use of grant funds for Califa is under review, with a stated goal of reducing /eliminating Library Services and Technology Act support. Califa is in the process of developing a sustainability plan.

Zip Books for Rural Libraries, representing 14 percent of overall Goal VI grant expenditures, provides cost-effective alternatives to traditional interlibrary loan services for rural libraries. It uses Amazon to purchase and direct-deliver to library patrons printed books that would previously have been obtained through traditional, more expensive interlibrary loan processes.

According to a 2016 evaluation report “The actual cost of a Zip Books transaction is much less than the cost of an interlibrary loan transaction, by a factor of three or four.” And: “Zip Books diverts some acquisitions and interlibrary loan requests to a cheaper, faster delivery method.”

The one project with international impact (Program III) was “Reinventing Winefiles: Toward an International Index to Wine Periodicals” (Sonoma County Library, 2013), which restructured the region’s wine database, created a partnership with another wine library collection, and rebranded the resulting resource as the [International Wine Research Database](#).



Goal VII: Community Connections

California libraries support their ever growing and changing populations by effectively responding to specifically identified community needs or interests not currently met by traditional library services.

Goal Achieved

	# Grants	% of Grants	Library Services and Technology Act	% Library Services and Technology Act	Local Match	% of Local Match	In Kind	% of In Kind	Total Project Cost	% of Total
FY 13/14	23	22%	\$ 1,242,100	9%	\$ 153,883	20%	\$ 652,406	16%	\$ 2,048,389	11%
FY 14/15	48	35%	\$ 1,362,505	9%	\$ -	0%	\$ 1,352,056	26%	\$ 2,714,561	14%
FY 15/16	34	25%	\$ 1,252,876	8%	\$ 195,544	14%	\$ 1,309,435	29%	\$ 2,757,855	13%
TOTAL	105	28%	\$ 3,857,481	9%	\$ 349,427	16%	\$ 3,313,897	24%	\$ 7,520,805	13%

Grants by Program

Program	# Projects
Program I: Life Stages: Develop and support library services that respond to the changing needs of individuals as they move through the stages of life.	28
Program II: Volunteerism: Encourage libraries to leverage and maximize the skills and expertise of community members looking for volunteer opportunities.	4
Program III: Small Business Development: Support outreach to small business owners who would benefit from use of library equipment, materials, and assistance to enhance or expand their business.	2
Program IV: Community Engagement: Help position libraries as centers for community engagement where conversations that foster understanding and positive change can be facilitated.	49
Program V: Veterans: Develop and support library programs and services that address the information and resource needs of veterans and their families.	4

Program	# Projects
Program VI: Language and Cultural Needs: Develop and support library programs, services and collections that ensure access to information and resources for all language and cultural groups in a community.	16
Program VII: Local History: Develop and support projects among cultural institutions that enable access to the history and heritage of California communities.	2
Grand Total	105

Statewide/major/multi-year projects

Project	Library Services and Technology Act Funds	Local Match	In Kind	Total Project Cost
California Center for the Book	\$ 549,909	\$ 45,226	\$ 68,884	\$ 664,019
Get Involved: Expanding & Sustaining Skilled Volunteer Engagement in Public Libraries	\$ 292,955	\$ 53,600	\$ 77,445	\$ 424,000
Seguimos Creando Enlaces: A Baja & Southern California Conference to Expand Library Borders	\$ 52,894	\$ 83	\$ 121,633	\$ 174,610
Transforming Life After 50	\$ 90,607	\$ -	\$ 9,660	\$ 100,267
Veterans Connect @ the Library	\$ 659,497	\$ 11,171	\$ 704,268	\$ 1,374,936

Goal VII attracted significant interest from the library community, as evidenced by the number of local grant projects in this goal through the library's Pitch-an-Idea (33), Eureka (27) and Staff Innovation Fund (18) programs. Because the goal lent itself well to innovative ideas and local projects aimed at specific communities and target populations, it worked well with the smaller grant programs (Eureka and Staff Innovation Fund).

The three most heavily used programs - Program I, Program IV and Program VI - reflected key areas of interest for libraries: targeting services at various customer segments, engaging the library more deeply with community partners, and better serving California's diverse language and cultural communities.

The survey gave the highest rating for statewide impact to Veterans Connect@ the Library (4.07), and to Get Involved for local impact (3.37).

The major statewide projects played key roles in the success of each program, as well as frequently generating new local projects:

Program I Transforming Life After 50 STeP: Skills for Teen Parents	Program V Veterans Connect at the Library
Program II Get Involved	Program VI Seguimos Creando Enlaces
Program IV California Center for the Book	

Program I (Life Stages) included a significant focus on teens and tweens. Examples include “College: The Guided Tour” (County of Los Angeles Public Library, Eureka, 2015), “Renaissance Tween” (Torrance Public Library, Eureka, 2014), and “Friday Night Fun - Reaching Foster Youth” (Merced County Library, Pitch-an-Idea, 2013).

Program IV (Community Engagement) garnered the highest number of local grants – Pitch-an-Idea (21), Eureka (14), and the Staff Innovation Fund (7).

The more than \$800,000 in Pitch-an-Idea grants, ranged from “Pathways to Citizenship@Your Library” (Inland Library System, 2015) with outcomes noted as 43 percent completed their N4000 Application for Naturalization form, 19 percent passed the naturalization interview with the U.S. Citizenship and Immigration Service, and 23 percent are waiting for their US Citizenship and immigration Services interview; to “Naked Truth: Connect, Create, Contribute” (Mill Valley Public Library, 2013), which enhanced the library’s live, storytelling program and created an online depository for digital stories.

The creativity in the Eureka! grants was impressive, ranging from “Pass It On: An Intergenerational Sewing Lab” (Sunnyvale Public Library, 2015), to “Stretching the Food Dollar @ Tulare County Library” (Tulare County Library, 2014).

Program VI (Language and Cultural Needs) well reflected the diversity of California. Projects ranged from “Hip Hop Therapy: An Innovative Mental Health Promotion Strategy for Young Men of Color” (Oakland Public Library, 2014); “The American Dream Delayed - A Japanese-American family's Quest for Civil Rights” (Riverside Public Library, 2014); “Focus on the Nisenan: A Partnership Between a Native Tribe, the Library, and the Community” (Nevada County Library, 2014), and “Health and Flavor in Your Kitchen/ *Salud y Sabor en su Cocina*” (Orange County Public Libraries, 2015).

Program III (Small Business Development) had only two projects associated with it and no statewide projects. This is a potentially fertile opportunity for future grant-making, particularly in connection with workforce development.



Goal VIII: Ensuring Library Access for All

California libraries provide programs and services that ensure access to library resources by populations facing barriers to traditional library service.

Goal Achieved

	<i>Number of Grants</i>	<i>% of Total # of Grants</i>	<i>Library Services and Technology Act \$ Expended</i>	<i>% of Total Library Services and Technology Act \$ Expended</i>	<i>Local Match \$ Expended</i>	<i>% of Total Local Match \$ Expended</i>	<i>In Kind \$ Expended</i>	<i>% of Total In Kind \$ Expended</i>	<i>Total \$ Expended</i>	<i>% of Total \$ Expended</i>
FY 13/14	5	5%	\$ 3,025,268	21%	\$ 1,250	0.2%	\$126,420	3%	\$ 3,152,938	16%
FY 14/15	10	7%	\$ 3,644,590	25%	\$ -	0.0%	\$158,270	3%	\$ 3,802,860	19%
FY 15/16	<u>12</u>	9%	<u>\$ 4,151,954</u>	28%	<u>\$ 5,700</u>	0.4%	<u>\$119,127</u>	3%	<u>\$ 4,276,781</u>	20%
TOTAL	27	7%	\$10,821,812	25%	\$ 6,950	0.3%	\$403,817	3%	\$ 11,232,579	19%

Grants by Program

<i>Program</i>	<i># Projects</i>
Program I: Develop and support services and programs that enable access to library information and resources for individuals who are blind or otherwise physically unable to use standard print and for those who depend on assistive technology for reading and computer use.	6
Program II: Develop and support public access to state resources and services through special projects, technology, and cooperative library programs.	6
Program III: Develop and support services and programs that ensure access to library information and resources in geographically challenged areas.	15
Program IV: Develop and support services and programs that ensure access to library information and resources for individuals that have been institutionalized.	0
Grand Total	27

Statewide/major/multi-year projects

	<i>Library Services and Technology Act Funds</i>	<i>Local Match</i>	<i>In Kind</i>	<i>Total Project Cost</i>
Information Technology Development	\$ 905,079	\$ -	\$ -	\$ 905,079
Library Services for Californians Unable to use Standard Print	\$ 6,526,630	\$ -	\$ -	\$ 6,526,630
Statewide Strategic Library Development	\$ 2,923,061	\$ -	\$ -	\$ 2,923,061

Goal VIII was dominated by California State Library projects, representing 95 percent of the funding. All the local projects (15 grants) were in Program III. (There were no projects in Program IV. Even though one program area did not have any projects associated with it, the overall goal was achieved because of the breadth and depth of the projects associated with the other programs.

Program I was accomplished by funding for the California State Library project Library Services for Californians Unable to use Standard Print grant, which provided funding for the Braille and Talking Book Library in Sacramento and the Braille Institute in Los Angeles, which circulated 508,861 digital, cassette, and Braille books to 40,789 registered, active users and 1,730 institutions in 2014.

Program II was accomplished by two California State Library programs - Information Technology Development and Statewide Strategic Library Development, which helped implement Library Services and Technology Act programs statewide.

Program III had some interesting projects associated with it. Oak Park Library Outpost, a 2014 Eureka! project of the Sacramento Public Library, expanded library services to an inner city underserved area using a pop-up library. “Little Libraries,” a 2013 Pitch-an-Idea project of the Amador County Library, created four small “Little Libraries” in remote rural areas before “Little Libraries” came into vogue.



DISCUSSION AND RECOMMENDATIONS

As the evaluation above indicates, seven of the eight goals in the Five-Year Plan were “achieved.” The breadth and depth of the 375 projects, over the three years under review, demonstrates the impact Library Services and Technology Act funds can have throughout California.

The Five-Year Plan didn’t have projected outcomes or outputs or other performance metrics associated with each goal, making it harder to assess if each goal was achieved based on the associated projects.

The one goal categorized as “partly achieved” – Goal III: 22nd Century Tools – lacked clarity. It was also premised on an unrealistic expectation about the extent libraries would or even could use “bleeding edge” technologies. The few projects identified for the goal, combined with the lack of any statewide projects, also undermined potential success. It’s not clear if the California State Library was aware, during the three-year evaluation period, of how few projects were associated with this goal. It’s possible that this lack of awareness also contributed to the lack of achievement.

Recommendations for the new Five-Year Plan

1. Carefully evaluate the likely capacity of the California library community to work successfully in each Goal and Program area.
2. Create achievable and understandable performance metrics for goals and programs.
3. Include a mix of broad-based goals /programs that will be flexible in responding to emerging needs with more focused goals/programs that reflect ongoing library service needs and statewide priorities, such as workforce development strategy.
4. Use Library Services and Technology Act funds to support/enhance investments from other sources, such as state funding for adult literacy and public library broadband access.



National Priorities

To what extent did your Five-Year Plan activities achieve results that address national priorities associated with the Measuring Success focal areas and their corresponding intents?

FOCAL AREA	INTENT	FY 14/15	FY 15/16	TOTAL
Institutional Capacity		25	23	48
	Improve library operations.	7	4	11
	Improve the library workforce.	18	18	36

FOCAL AREA	INTENT	FY 14/15	FY 15/16	TOTAL
	Improve the library physical and technology infrastructure		1	1
Human Services		10	12	22
	Improve users' ability to apply information that furthers their parenting and family skills.	3	4	7
	Improve users' ability to apply information that furthers their personal or family health & wellness.	5	7	12
	Improve users' ability to apply information that furthers their personal, family or household finances.	2	1	3
Civic Engagement		15	10	25
	Improve users' ability to converse in community conversations around topics of concern.	4	2	6
	Improve users' ability to participate in their community.	11	8	19
Information Access		24	32	56
	Improve users' ability to discover information resources.	9	8	17
	Improve users' ability to obtain and/or use information resources.	15	24	39
Economic & Employment Development		5	3	8
	Improve users' ability to use and apply business resources.	1	2	3
	Improve users' ability to use resources and apply information for employment support.	4	1	5
Lifelong Learning		58	54	112
	Improve users' formal education.	9	11	20
	Improve users' general knowledge and skills.	49	43	92

The focal areas and intents were only included in the 2014 and 2015 State Program Reports. California’s 375 Library Services and Technology Act funded projects broadly covered the range of Measuring Success focal areas and intents.

Lifelong Learning had the greatest number of projects associated with it, with the focus on a user’s general knowledge not surprisingly the dominant intent, since it has the broadest scope. Reflecting the continuing role of libraries as community information providers, improving “users’ ability to obtain and/or use information resources” was the next most heavily used intent.

The greatest amount of Library Services and Technology Act funds were also spent in these two areas.



Target Groups

Did any of the target groups represent a substantial focus for your Five-Year Plan activities?

	Yes/No	Library Services and Technology Act	% of total	Grants	% of total	Activities	% of total
Library Workforce	Yes	\$13,998,339	48%	110	40%	198	17%
Below the poverty line	No	\$806,069	3%	34	13%	70	6%
Unemployed/underemployed	No	\$118,148	0%	6	2%	9	1%
Ethnic or minority population	No	\$1,077,685	4%	46	17%	101	9%
Immigrants/refugees	No	\$1,113,776	4%	43	16%	93	8%
Disabilities	Yes	\$4,860,916	16%	20	7%	53	5%
Literacy	No	\$1,413,825	5%	50	18%	108	9%
Families	Yes	\$3,075,884	10%	85	31%	233	20%
Children 0-5	No	\$1,082,673	4%	28	10%	59	5%
School Aged Children 6-17	No	\$2,479,714	8%	94	35%	239	21%

The Institute of Museum and Library Services defines “substantial focus” as at least 10 percent of the total amount of resources committed across multiple years. Target groups were only included in the 2014 and 2015 State Program Reports. Each project could have multiple activities, with each activity directed at either the library workforce or general/targeted populations.

Because it’s not possible to extrapolate the specific amount spent on each activity with its associated target population within a grant, the full grant amount was credited to each activity/target population, resulting in double counting of Library Services and Technology

Act funds. However, looking at the number of grants and activities by target group also provides a good overview of activities focused on targeted groups.

When comparing Library Services and Technology Act funds spent versus number of grants and activities, there is some disconnect. When looking at Library Services and Technology Act funding, the Library Workforce, Disabilities and Families targets meet the substantial focus test. When looking at the number of grants, Library Workforce, Below the poverty line, Ethnic or minority population, Immigrant/refugees, Literacy, Families, Children 0-5 and School aged children 6-17 all meet the substantial focus test. When looking at activities, Library Workforce, Families, and School Aged Children 6-17 all meet the substantial focus test. The only target population that does not meet the substantial focus test for any of the criteria above is unemployed/underemployed.

The Library Workforce target was easily reached with 110 grants, and 198 activities. The multiyear/statewide projects, Infopeople and Public Library Staff Education Program (Goal II), provided training and development to over 30,000 participants. Other grant programs such as the Harwood Institute, 21st Century Skills, Literacy Initiatives and “Technology TNT” provided specialized training to the library workforce.

Additional statewide programs such as Early Learning with Families and the California Preservation Program included major library workforce training. Many local projects such as the San Francisco Public Library’s “Robotics League” in 2014 and South San Francisco Public Library’s 2015 “Reading Circles” included library workforce targeted staff training elements as part of the overall project.

The Disabilities target group was reached in large part by the California State Library grant project Library Services for Californians Unable to use Standard Print, which provided funding to the Braille and Talking Book Library in Sacramento and the Braille Institute in Los Angeles, and the statewide Print Disabled Media California grant. Other projects reached target groups such as autistic children – “Sensory Storytime on the Spectrum” (Orange County Public Libraries, 2015); patrons that lacked fine motor skills (Special Needs & Inclusive Library Services for Children, Adults, and their Caregivers, Arcadia Public Library, 2015); special needs children (Community Connections: Special Needs and Libraries, Santa Clara County Library District, 2015), and adults with mental illnesses (“Your Mind Matters: Expanding Library Services for Those Living with Mental Illness,” Butte County Library, 2015).

The Families target group was reached by 233 activities in 85 grants, including activities in statewide programs such Early Learning with Families, California Center for the Book, California Summer Reading Challenge, Veterans Connect @ the Library and the *Seguimos Creando Enlaces* Conference. Local grants, in the Eureka!, Staff Innovation Fund and

Pitch-an-Idea grant types, also included a significant number of family activities, such as coaching sessions for parents and high school students in the “Bridge to College” project (Santa Clara County Library District, 2015), and parents access to adult literacy tutoring in the Family Literacy Center: Unified Services to Support Reading Improvement project (Santa Barbara Public Library, 2014).



Process Questions

Have you used data from the old and new State Program Report and elsewhere to guide activities included in the Five-Year Plan?

Starting in 2013, the California State Library actively worked to restructure its approach to data collection, in conjunction with the implementation of the new State Program Report. Grant recipients and grant monitors worked cooperatively to ensure that data on both outputs and outcomes was collected on a timely basis for the State Program Report.

In 2014, the California State Library introduced an online grant reporting system that could gather all the required elements for the new State Program Report. In 2015, a major [online database](#) was launched by the State Library that provided access to information on all Library Services and Technology Act grants from 2006 forward,, including grant applications and final program reports. This excellent resource provided easy access to the California library community, as well as nationally and internationally, and is an extremely useful tool in assessing prior grant activities and understanding new directions.

Additionally, major statewide programs have been evaluated over the period of the Five-Year Plan, as noted above in the State Goal sections. Major evaluations have been undertaken for the California Preservation Service Digital Public Library of America “Service Hub” Pilot Project in 2015, Zip Books in 2016, Early Learning with Families Impact Report in 2016, and the Public Library Staff Education Program in 2015.

The [Summer Reading Challenge](#) has implemented an in-depth outcomes program and made the results available online. The data has been used to guide the continuing development of the program. The Eureka Leadership Institute completed three major evaluations, as noted above, in 2014 and 2015.

All of these materials were utilized to restructure specific projects as needed, particularly for statewide projects. An example includes the change in the Goal associated with Early Learning with Families, from Goal I to Goal II, based on awareness of the changing nature of the project.

Specify any changes you made to the Five-Year Plan, and why this occurred.

In 2014, Greg Lucas was appointed as State Librarian for California. The change in leadership for the State Library resulted in some different directions for the use of Library Services and Technology Act funds. However, no changes were made to the Five-Year Plan.

How and with whom have you shared data from the old and new State Program Report and from other evaluation resources?

As noted above, the new online database has made access to data on all grant projects easier for the library community. The prior Five-Year Evaluation is also available on the California State Library website.

DISCUSSION AND RECOMMENDATIONS

The Five-Year Plan included the following statement:

“Each year, the California State Library will review all reports and data as they relate to each of the goal areas and programs. The data will help us to understand what areas are being addressed, what areas are not being addressed, and where there is impact. Based on the yearly review of the data, California State Library will make adjustments as needed to improve the Library Services and Technology Act Five-Year Plan, measurements, and effective allocation of Library Services and Technology Act funding.”

This type of systemic annual review hasn't been done and should be done during the next five-year cycle.

The California State Library has made major improvements in its data collection processes and ease of access to information regarding prior year Library Services and Technology Act grants. The online database is a particularly rich resource for anyone seeking information about grant projects.

One potential improvement would be to create searchable access to grants based on the goals and/or programs they are associated with in the new Five-Year Plan. Full text

and/or keyword searching of all documents in the database would also provide additional in-depth access.

Recommendations

1. Annually review and update the new Five-Year Plan goals and aggregate multi-year data to identify developing trends. Then, share the results broadly.
2. Share all evaluation materials for Library Services and Technology Act related projects through the California State Library website and social media, as appropriate.
3. Develop an annual summary report, digital and print, on Library Services and Technology Act projects that will highlight the success of the various grants, and provide an accessible resource for those seeking information about grant possibilities.



Methodology Questions

Identify how you implemented an independent Five-Year Evaluation using the criteria described in the section of this guidance document called “Selection of Evaluators.”

The California State Library has provided a rigorous, objective and independent evaluation by selecting Anne Marie Gold to conduct the assessment of its Five-Year Plan. Gold has an extensive background and expertise in working with program assessment and the Library Services and Technology Act grant program specifically. She has a three-decade background as a public library director in California and subsequently as a consultant working with public libraries and the State Library over the past decade.

Gold conducted the 2006-2007 to 2010-2011 fiscal year Library Services and Technology Act evaluation for the California State Library, and during the period of the current evaluation, worked with the California State Library to assess its progress on recommendations from the prior evaluation and in the creation of the online reporting system for the new State Program Report.

During the period of the current evaluation, Gold worked as a consultant on seven projects for the California State Library, totaling \$175,000, that were funded under the Library Services and Technology Act. The projects included an update of the California Public Library Organization report, an analysis of the impact of the recession on public

libraries, updating of the California State Library Libstat database, development of the [California Library Statistics Portal](#) and various projects related to Library Services and Technology Act projects, including the prior Five Year study, an assessment of the progress made on the recommendations in the prior study, and development of the new online reporting system.

Based on discussions with the California State Library, it was determined that no conflict of interest existed.

Describe the types of statistical and qualitative methods, including administrative records, used in conducting the Five-Year Evaluation. Assess their validity and reliability.

The California State Library requested that all grants be included in the evaluation, rather than choose specific grant types, like Pitch-an-Idea or a sampling strategy. Therefore, an in-depth review of all State Program Report data for 2013, 2014, and 2015 was conducted.

The 2013 data was in the old State Program Report format so it provided significantly less quantitative and qualitative data. Additionally, since the data output for 2014 and 2015 was from different sources -- 2014 from the Institute of Museum and Library Services State Program Report and 2015 from the California State Library online report -- the data sets between the two had to be correlated.

Since the State Program Report data did not include the Goal Program, or grant type, such as Pitch-a-Idea, all grants were coded for the specific program associated with its goal and the grant type. Grant type coding used the State Library's standardized nomenclature. California State Library fiscal records for each grant year were also reviewed and compared to the State Program Report data.

The Institute of Museum and Library Services output of the 2013 and 2014 State Program Report data and the 2015 California State Library online report were subjected to an in-depth quantitative analysis, using standardized data extraction and comparison techniques. For some data sets -- like Activities, Intents and Targets -- only the 2014 and 2015 data could be analyzed. In depth analysis was conducted on the qualitative reporting fields, such as the abstract, findings, and outcomes primarily grouped by Goal.

As with all data sets created by individuals with differing experience, the resulting reliability can vary. There were clearly projects identified with an incorrect goal. One example is "Increasing Access for Job Building Skills," (Siskiyou County Library, 2014) which was identified with Goal VI, Information Connections, when it could have more appropriately been identified with Goal II: 21st Century Skills, Program III.

Additionally, some multi-year grants were mistakenly identified with different goals in different years. An example is Print Disabled Media California (Califa Group), which was identified with Goal VII in 2013 and Goal IV in 2014, without a clear change in focus for the project, which might have resulted in a change in the associated goal.

Working with California State Library staff, and with their agreement, some statewide grants that were associated with different goals in different years – California Center for the Book, Early Learning with Families, Zip Books - were recoded to have all three years under review associated with the same goal. Since this level of data unreliability was not widespread, it had a minimal impact on data analysis.

When reviewing the qualitative data sections, like outcomes and findings, there was a significant difference in the quality of the information provided. As an example, some projects clearly provided baseline outcome data and comparative completed project outcome data, which could then be used to assess project achievements.

The California State Library has spent a lot of time and money working with grantees to try to boost the understanding of data development and comparison -- both quantitative and qualitative -- but it is an ongoing training need.

Qualitative input was also received through the statewide online survey (Appendix 6). Respondents were asked about participation in the Pitch-an-Idea grant program and to rate the impact both statewide and locally of major statewide projects, using a Five-Point rating scale. Additional questions were asked about potential areas of focus in developing the new Five-Year Plan. There were 279 individuals who completed all or parts of the survey. The results are considered reliable.

Describe the stakeholders involved in the various stages of the Five-Year Evaluation and how you engaged them.

The California library community was engaged throughout the evaluation process. Focus groups for the public library community were held in Southern and Northern California, as well as an extensive input session at the Public Library Director's Forum in Sacramento.

A separate focus group was held with the staff of the Library Development Services division at the California State Library. Stakeholder interviews were conducted with Greg Lucas, State Librarian of California, Gerry Maginnity, Deputy State Librarian of California (retired Feb. 2017), and Wendy Hopkins, Bureau Chief, Library Development Services. As needed, individual contacts were made with project managers, grant monitors and

California State Library staff to obtain specific information relating to grant projects. As noted above, the online survey also engaged stakeholders.

Discuss how you will share the key findings and recommendations with others.

The evaluation study will be shared broadly with the California library community, online and through email and social media. The report will be posted on the California State Library website. As part of the development of the new Five-Year Plan, the key findings and recommendations in this report will be evaluated and an assessment process developed to measure the implementation of the recommendations.

DISCUSSION AND RECOMMENDATIONS

Continued engagement with the stakeholder community and transparency in the sharing of evaluative materials will ensure that grantees continue to develop capacity in data collection and analysis, as well as broader support and interest in the Library Services and Technology Act grant program.

In the three years under review, there were 113 unique grant recipients. Of California's 184 public library jurisdictions, 93 received Library Services and Technology Act grants; others may have participated in statewide grant programs such as Infopeople or targeted grants such as Books 4U. The online survey includes valuable information about potential barriers to Library Services and Technology Act grant participation.

Recommendations

1. Continue to involve the broader California library community in evaluation and awareness of Library Services and Technology Act programs, to build capacity and participation.

APPENDICES

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Appendix 1: Grant Totals by Grantee Agency

<i>Grantee</i>	<i># Grants</i>	<i>% Grants</i>	<i>Library Services and Technology Act</i>	<i>% Library Services and Technology Act</i>	<i>Local Match</i>	<i>% Local Match</i>	<i>In Kind</i>	<i>% In Kind</i>	<i>Total Project Cost</i>	<i>% Total Project Cost</i>
49-99	1	0%	\$ 5,500	0%	\$ -	0%	\$ -	0%	\$ 5,500	0%
Alameda County Library	1	0%	\$ 5,000	0%	\$ -	0%	\$ 5,334	0%	\$ 10,334	0%
Alameda Free Library	2	1%	\$ 7,039	0%	\$ 1,800	0%	\$ 18,498	0%	\$ 27,337	0%
Altadena Library District	1	0%	\$ 30,000	0%	\$ -	0%	\$ 32,135	0%	\$ 62,135	0%
Amador County Library	1	0%	\$ 12,910	0%	\$ 1,250	0%	\$ 702	0%	\$ 14,862	0%
Anaheim Public Library	1	0%	\$ 70,186	0%	\$ -	0%	\$ 65,200	0%	\$ 135,386	0%
Arcadia Public Library	1	0%	\$ 7,000	0%	\$ -	0%	\$ 14,481	0%	\$ 21,481	0%
Azusa City Library	3	1%	\$ 124,109	0%	\$ 27,000	1%	\$ 43,997	0%	\$ 195,106	0%
Black Gold Cooperative Library System	3	1%	\$ 31,826	0%	\$ -	0%	\$ 756	0%	\$ 32,582	0%
Braille Institute Library Services	2	1%	\$ 138,775	0%	\$ -	0%	\$ 125,718	1%	\$ 264,493	0%
Burbank Public Library	1	0%	\$ 16,000	0%	\$ 6	0%	\$ 69,852	1%	\$ 85,858	0%
Burlingame Public Library	2	1%	\$ 11,898	0%	\$ -	0%	\$ 21,720	0%	\$ 33,618	0%
Butte County Library	3	1%	\$ 140,410	0%	\$ -	0%	\$ 29,858	0%	\$ 170,268	0%
Calabasas City Library	1	0%	\$ 20,000	0%	\$ 224	0%	\$ 41,155	0%	\$ 61,379	0%
Califa Group	31	8%	\$ 10,015,619	23%	\$ 925,015	42%	\$ 2,664,792	19%	\$ 13,605,426	23%
California Library Association	4	1%	\$ 471,886	1%	\$ 89,242	4%	\$ 97,563	1%	\$ 658,691	1%
Camarena Memorial Library	1	0%	\$ 28,000	0%	\$ 1,500	0%	\$ 35,730	0%	\$ 65,230	0%
Camarillo Public Library	1	0%	\$ 13,000	0%	\$ -	0%	\$ 6,350	0%	\$ 19,350	0%
Carlsbad City Library	1	0%	\$ 5,000	0%	\$ -	0%	\$ 22,066	0%	\$ 27,066	0%

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City of Commerce Public Library	1	0%	\$ 20,000	0%	\$ -	0%	\$ 12,422	0%	\$ 32,422	0%
Colton Public Library	1	0%	\$ 10,740	0%	\$ 4,758	0%	\$ -	0%	\$ 15,498	0%
Contra Costa County Library	6	2%	\$ 297,023	1%	\$ 1,314	0%	\$ 394,726	3%	\$ 693,063	1%
Corona Public Library	1	0%	\$ 28,200	0%	\$ -	0%	\$ 19,522	0%	\$ 47,722	0%
County of Los Angeles Public Library	13	3%	\$ 127,555	0%	\$ 29,786	1%	\$ 228,910	2%	\$ 386,251	1%
Dixon Public Library District	1	0%	\$ 48,078	0%	\$ -	0%	\$ -	0%	\$ 48,078	0%
El Dorado County Library	3	1%	\$ 115,328	0%	\$ 41,468	2%	\$ 61,574	0%	\$ 218,370	0%
Folsom Public Library	3	1%	\$ 105,078	0%	\$ -	0%	\$ 52,740	0%	\$ 157,818	0%
Fresno County Public Library	5	1%	\$ 121,900	0%	\$ -	0%	\$ 214,152	2%	\$ 336,052	1%
Friends Of San Francisco Public Library	1	0%	\$ 84,332	0%	\$ 1,672	0%	\$ 16,800	0%	\$ 102,804	0%
Fullerton Public Library	1	0%	\$ 21,000	0%	\$ -	0%	\$ 52,043	0%	\$ 73,043	0%
Glendale Public Library	1	0%	\$ 12,000	0%	\$ -	0%	\$ 22,164	0%	\$ 34,164	0%
Hemet Public Library	2	1%	\$ 17,630	0%	\$ 4,100	0%	\$ 250	0%	\$ 21,980	0%
Huntington Beach Public Library	2	1%	\$ 63,362	0%	\$ 57,771	3%	\$ 14,223	0%	\$ 135,356	0%
Inglewood Public Library	1	0%	\$ 5,000	0%	\$ 76,713	3%	\$ -	0%	\$ 81,713	0%
Inland Library System	6	2%	\$ 249,093	1%	\$ 5,000	0%	\$ 166,396	1%	\$ 420,489	1%
Irwindale Public Library	1	0%	\$ 50,000	0%	\$ -	0%	\$ 27,337	0%	\$ 77,337	0%
Karuk Community Development Corporation	1	0%	\$ 78,514	0%	\$ 664	0%	\$ 31,137	0%	\$ 110,315	0%
Kern County Library	7	2%	\$ 211,099	0%	\$ -	0%	\$ 61,304	0%	\$ 272,403	0%
Kings County Library	1	0%	\$ 15,005	0%	\$ 8,000	0%	\$ -	0%	\$ 23,005	0%
Lake County Library	1	0%	\$ 35,000	0%	\$ -	0%	\$ 36,141	0%	\$ 71,141	0%
Library Foundation of Los Angeles	2	1%	\$ 205,904	0%	\$ -	0%	\$ 422,523	3%	\$ 628,427	1%
Livermore Public Library	1	0%	\$ 5,000	0%	\$ -	0%	\$ 9,645	0%	\$ 14,645	0%

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Lompoc Public Library	1	0%	\$ 14,078	0%	\$ 1,400	0%	\$ 4,900	0%	\$ 20,378	0%
Long Beach Public Library	1	0%	\$ 5,000	0%	\$ -	0%	\$ 6,492	0%	\$ 11,492	0%
Los Angeles Public Library	4	1%	\$ 64,932	0%	\$ 13,939	1%	\$ 383,570	3%	\$ 462,441	1%
Madera County Library	1	0%	\$ 64,050	0%	\$ -	0%	\$ 6,075	0%	\$ 70,125	0%
Marin County Free Library	2	1%	\$ 9,983	0%	\$ 1,405	0%	\$ 8,403	0%	\$ 19,791	0%
Merced County Library	1	0%	\$ 18,522	0%	\$ 2,211	0%	\$ 4,500	0%	\$ 25,233	0%
Mill Valley Public Library	3	1%	\$ 84,479	0%	\$ -	0%	\$ 58,876	0%	\$ 143,355	0%
Mission Viejo Library	2	1%	\$ 69,754	0%	\$ -	0%	\$ 47,324	0%	\$ 117,078	0%
Mono County Free Library	2	1%	\$ 25,000	0%	\$ 500	0%	\$ 34,123	0%	\$ 59,623	0%
Monterey County Free Libraries	5	1%	\$ 106,510	0%	\$ -	0%	\$ 91,444	1%	\$ 197,954	0%
Monterey Park Bruggemeyer Library	2	1%	\$ 24,782	0%	\$ -	0%	\$ 27,605	0%	\$ 52,387	0%
Monterey Public Library	1	0%	\$ 12,895	0%	\$ -	0%	\$ 757	0%	\$ 13,652	0%
Napa City-County Library	4	1%	\$ 41,268	0%	\$ -	0%	\$ 17,994	0%	\$ 59,262	0%
Nevada County Library	2	1%	\$ 107,600	0%	\$ -	0%	\$ 83,923	1%	\$ 191,523	0%
Northnet Library System	3	1%	\$ 144,780	0%	\$ -	0%	\$ -	0%	\$ 144,780	0%
Oakland Public Library	4	1%	\$ 118,878	0%	\$ -	0%	\$ 120,043	1%	\$ 238,921	0%
Oceanside Public Library	1	0%	\$ 5,000	0%	\$ -	0%	\$ 7,179	0%	\$ 12,179	0%
Ontario City Library	6	2%	\$ 56,410	0%	\$ -	0%	\$ 61,393	0%	\$ 117,803	0%
Orange County Public Libraries	8	2%	\$ 192,464	0%	\$ -	0%	\$ 248,807	2%	\$ 441,271	1%
Pacific Library Partnership	19	5%	\$ 4,149,972	9%	\$ 61,082	3%	\$ 2,053,764	15%	\$ 6,264,818	10%
Palm Springs Public Library	3	1%	\$ 185,839	0%	\$ 8,580	0%	\$ 127,241	1%	\$ 321,660	1%
Palos Verdes Library District	6	2%	\$ 79,038	0%	\$ 14,987	1%	\$ 120,922	1%	\$ 214,947	0%
Pasadena Public Library	6	2%	\$ 70,652	0%	\$ 1,000	0%	\$ 33,478	0%	\$ 105,130	0%
Peninsula Library System	3	1%	\$ 4,546,436	10%	\$ 296,803	14%	\$ 617,824	4%	\$ 5,461,063	9%
Placer County Library	4	1%	\$ 23,360	0%	\$ 5,407	0%	\$ 21,522	0%	\$ 50,289	0%

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Rancho Cucamonga Public Library	10	3%	\$ 790,902	2%	\$ 49,000	2%	\$ 1,386,415	10%	\$ 2,226,317	4%
Regents of The Univ. Of California, California Digital Library	1	0%	\$ 28,654	0%	\$ -	0%	\$ -	0%	\$ 28,654	0%
Riverside County Library System	5	1%	\$ 67,774	0%	\$ 7,527	0%	\$ 24,939	0%	\$ 100,240	0%
Riverside Public Library	4	1%	\$ 141,651	0%	\$ -	0%	\$ 115,942	1%	\$ 257,593	0%
Sacramento Public Library	3	1%	\$ 80,623	0%	\$ -	0%	\$ 314,742	2%	\$ 395,365	1%
San Anselmo Public Library	1	0%	\$ 7,958	0%	\$ -	0%	\$ -	0%	\$ 7,958	0%
San Benito County Free Library	1	0%	\$ 53,078	0%	\$ -	0%	\$ 47,212	0%	\$ 100,290	0%
San Diego County Library	11	3%	\$ 111,862	0%	\$ 5,883	0%	\$ 223,303	2%	\$ 341,048	1%
San Diego Public Library	4	1%	\$ 194,830	0%	\$ 7,598	0%	\$ 241,575	2%	\$ 444,003	1%
San Joaquin Valley Library System	1	0%	\$ 5,213	0%	\$ -	0%	\$ 229	0%	\$ 5,442	0%
San Jose Public Library	7	2%	\$ 227,299	1%	\$ 152,189	7%	\$ 167,720	1%	\$ 547,208	1%
San Leandro Public Library	1	0%	\$ 15,500	0%	\$ -	0%	\$ 6,101	0%	\$ 21,601	0%
San Rafael Public Library	1	0%	\$ 15,800	0%	\$ -	0%	\$ 14,634	0%	\$ 30,434	0%
Santa Barbara Public Library	2	1%	\$ 108,839	0%	\$ 1,400	0%	\$ 112,837	1%	\$ 223,076	0%
Santa Clara City Library	2	1%	\$ 93,951	0%	\$ -	0%	\$ 27,596	0%	\$ 121,547	0%
Santa Clara County Library District	4	1%	\$ 102,811	0%	\$ -	0%	\$ 67,030	0%	\$ 169,841	0%
Santa Clarita Public Library	1	0%	\$ 4,997	0%	\$ -	0%	\$ 9,922	0%	\$ 14,919	0%
Santa Cruz Public Libraries	1	0%	\$ 5,000	0%	\$ -	0%	\$ 3,523	0%	\$ 8,523	0%
Santa Fe Springs City Library	2	1%	\$ 37,078	0%	\$ -	0%	\$ 11,900	0%	\$ 48,978	0%
Santa Monica Public Library	2	1%	\$ 25,000	0%	\$ -	0%	\$ 123,147	1%	\$ 148,147	0%
Santiago Library System	3	1%	\$ 173,508	0%	\$ -	0%	\$ 29,385	0%	\$ 202,893	0%
Serra Cooperative Library System	6	2%	\$ 210,159	0%	\$ 83	0%	\$ 121,633	1%	\$ 331,875	1%

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Shasta Public Libraries	2	1%	\$ 44,378	0%	\$ 24,220	1%	\$ 41,856	0%	\$ 110,454	0%
Sierra Madre Public Library	1	0%	\$ 18,037	0%	\$ -	0%	\$ 13,922	0%	\$ 31,959	0%
Simi Valley Public Library	2	1%	\$ 22,000	0%	\$ -	0%	\$ 30,329	0%	\$ 52,329	0%
Siskiyou County Free Library	1	0%	\$ 4,450	0%	\$ -	0%	\$ 3,759	0%	\$ 8,209	0%
Solano County Library	2	1%	\$ 9,731	0%	\$ -	0%	\$ 42,870	0%	\$ 52,601	0%
Sonoma County Library	7	2%	\$ 157,258	0%	\$ 24,186	1%	\$ 50,100	0%	\$ 231,544	0%
South San Francisco Public Library	2	1%	\$ 74,900	0%	\$ -	0%	\$ 47,724	0%	\$ 122,624	0%
Southern California Library Cooperative	16	4%	\$ 1,325,294	3%	\$ 82,128	4%	\$ 697,043	5%	\$ 2,104,465	4%
St. Helena Public Library	1	0%	\$ 42,022	0%	\$ -	0%	\$ 34,800	0%	\$ 76,822	0%
Stanislaus County Library	5	1%	\$ 37,026	0%	\$ -	0%	\$ 48,428	0%	\$ 85,454	0%
California State Library	18	5%	\$ 14,752,787	34%	\$ -	0%	\$ -	0%	\$ 14,752,787	25%
Stockton-San Joaquin County Public Library	1	0%	\$ 83,082	0%	\$ -	0%	\$ 24,960	0%	\$ 108,042	0%
Sunnyvale Public Library	2	1%	\$ 10,300	0%	\$ 2,320	0%	\$ 17,522	0%	\$ 30,142	0%
Tehama County Library	1	0%	\$ 44,219	0%	\$ -	0%	\$ 10,222	0%	\$ 54,441	0%
Torrance Public Library	6	2%	\$ 56,483	0%	\$ 5,000	0%	\$ 91,557	1%	\$ 153,040	0%
Tulare County Free Library	3	1%	\$ 32,268	0%	\$ 30,000	1%	\$ 53,947	0%	\$ 116,215	0%
University Enterprises, Inc., (CSUS)	1	0%	\$ 57,885	0%	\$ -	0%	\$ 22,425	0%	\$ 80,310	0%
Regents of the Univ. of California-Riverside	3	1%	\$ 987,082	2%	\$ 105,784	5%	\$ 27,277	0%	\$ 1,120,143	2%
Upland Pubic Library	1	0%	\$ 17,968	0%	\$ -	0%	\$ 12,600	0%	\$ 30,568	0%
Ventura County Library	2	1%	\$ 86,000	0%	\$ 400	0%	\$ 67,830	0%	\$ 154,230	0%
Willows Public Library	1	0%	\$ 39,074	0%	\$ -	0%	\$ 9,500	0%	\$ 48,574	0%
Woodland Public Library	2	1%	\$ 18,400	0%	\$ 6,051	0%	\$ 40,815	0%	\$ 65,266	0%
Yolo County Library	3	1%	\$ 21,500	0%	\$ 1,771	0%	\$ 49,478	0%	\$ 72,749	0%

Yorba Linda Public Library	2	1%	\$ 26,576	0%	\$ 2,997	0%	\$ 30,905	0%	\$ 60,478	0%
Grand Total	375		\$ 43,773,888		\$ 2,193,134		\$ 13,847,729		\$ 59,814,751	

Appendix 2: Grants by Goal

Goal I: Literate California

California libraries provide equitable access to literacy services and programs so that all Californians can be successful in all of life's endeavors.

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Totals	\$ 3,943,617	\$ 2,028,907	\$ 231,739	\$ 6,204,263
Alameda County Library	\$ 5,000	\$ 5,334	\$ -	\$ 10,334
Library in Box	\$ 5,000	\$ 5,334	\$ -	\$ 10,334
Azusa City Library	\$ 43,410	\$ 30,110	\$ 27,000	\$ 100,520
Grassroots ESL	\$ 43,410	\$ 30,110	\$ 27,000	\$ 100,520
Butte County Library	\$ 115,410	\$ 14,603	\$ -	\$ 130,013
Drive for Adult Literacy!	\$ 54,500	\$ 6,773	\$ -	\$ 61,273
Yearn to Learn!	\$ 60,910	\$ 7,830	\$ -	\$ 68,740
Califa Group	\$ 1,513,989	\$ 440,363	\$ 33,019	\$ 1,987,371
Books4U - Common Core	\$ 1,282,503	\$ -	\$ -	\$ 1,282,503
California Reads	\$ 101,486	\$ 381,724	\$ 33,019	\$ 516,229
California Summer Reading Challenge	\$ 130,000	\$ 58,639	\$ -	\$ 188,639
California Library Association	\$ 327,351	\$ 74,681	\$ 82,417	\$ 484,449
California Summer Reading Challenge 2015- 2016	\$ 149,987	\$ 11,970	\$ 66,750	\$ 228,707

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
California Summer Reading Challenge Software Development Project	\$ 75,000	\$ 52,956	\$ 15,667	\$ 143,623
California Summer Reading Program	\$ 102,364	\$ 9,755	\$ -	\$ 112,119
Camarena Memorial Library	\$ 28,000	\$ 35,730	\$ 1,500	\$ 65,230
Let's Get Ready to Read	\$ 28,000	\$ 35,730	\$ 1,500	\$ 65,230
El Dorado County Library	\$ 100,628	\$ 41,320	\$ 41,468	\$ 183,416
Learning2Go	\$ 100,628	\$ 41,320	\$ 41,468	\$ 183,416
Fresno County Public Library	\$ 80,127	\$ 115,362	\$ -	\$ 195,489
Learn. Enrich. Achieve. Play. LEAP Center.	\$ 55,127	\$ 101,733	\$ -	\$ 156,860
Ready, Set, Go! Talk, Read, & Sing Kits	\$ 25,000	\$ 13,629	\$ -	\$ 38,629
Huntington Beach Public Library	\$ 19,572	\$ 14,023	\$ -	\$ 33,595
Family App Time	\$ 19,572	\$ 14,023	\$ -	\$ 33,595
Karuk Community Development Corporation (KCDC)	\$ 78,514	\$ 31,137	\$ 664	\$ 110,315
Aak Utkirihti (He/She is looking into the fire)	\$ 78,514	\$ 31,137	\$ 664	\$ 110,315
Kern County Library	\$ 28,156	\$ 8,839	\$ -	\$ 36,995
Kern County Library's Literacy Project: Delano Workforce Tutoring Pilot Program	\$ 14,078	\$ 4,290	\$ -	\$ 18,368
Sensory Development Story Time	\$ 14,078	\$ 4,549	\$ -	\$ 18,627
Lompoc Public Library	\$ 14,078	\$ 4,900	\$ 1,400	\$ 20,378
First Grade, First Card	\$ 14,078	\$ 4,900	\$ 1,400	\$ 20,378
Marin County Free Library	\$ 5,000	\$ 5,593	\$ 1,405	\$ 11,998
Language Play	\$ 5,000	\$ 5,593	\$ 1,405	\$ 11,998

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Mission Viejo Library	\$ 48,254	\$ 17,200	\$ -	\$ 65,454
Building Digital Literacy Services and Collections at the Mission Viejo Library	\$ 48,254	\$ 17,200	\$ -	\$ 65,454
Mono County Free Library	\$ 15,000	\$ 14,000	\$ 500	\$ 29,500
Intercambio-Spanish and English Language Exchange	\$ 15,000	\$ 14,000	\$ 500	\$ 29,500
Monterey County Free Libraries	\$ 7,250	\$ 23,224	\$ -	\$ 30,474
Speak Up!	\$ 7,250	\$ 23,224	\$ -	\$ 30,474
Monterey Park Bruggemeyer Library	\$ 20,000	\$ 13,807	\$ -	\$ 33,807
Teacher in a Tablet	\$ 20,000	\$ 13,807	\$ -	\$ 33,807
Oceanside Public Library	\$ 5,000	\$ 7,179	\$ -	\$ 12,179
Together We Read	\$ 5,000	\$ 7,179	\$ -	\$ 12,179
Ontario City Library	\$ 45,910	\$ 39,433	\$ -	\$ 85,343
Brain Building Backpacks	\$ 3,000	\$ 3,176	\$ -	\$ 6,176
KinderGO	\$ 20,000	\$ 19,470	\$ -	\$ 39,470
La Comunidad	\$ 22,910	\$ 16,787	\$ -	\$ 39,697
Pacific Library Partnership	\$ 696,807	\$ 415,520	\$ 35,240	\$ 1,147,567
Literacy Initiatives	\$ 231,449	\$ 101,100	\$ -	\$ 332,549
Literacy Initiatives 2013/14	\$ 250,108	\$ 84,900	\$ 35,240	\$ 370,248
Literacy Initiatives 2014/15	\$ 215,250	\$ 229,520	\$ -	\$ 444,770
Pasadena Public Library	\$ 52,335	\$ 24,026	\$ 1,000	\$ 77,361
Born to Read Pasadena	\$ 13,578	\$ 15,009	\$ -	\$ 28,587
Léeme un Cuento (Read Me a Story)	\$ 17,679	\$ 57	\$ -	\$ 17,736
Play @ PPL	\$ 5,000	\$ 6,460	\$ -	\$ 11,460
Sensory Story Time	\$ 16,078	\$ 2,500	\$ 1,000	\$ 19,578

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Peninsula Library System	\$ 115,000	\$ 191,393	\$ -	\$ 306,393
Best Summer Ever Learning Camp	\$ 115,000	\$ 191,393	\$ -	\$ 306,393
Rancho Cucamonga Public Library	\$ 103,006	\$ 11,430	\$ 3,000	\$ 117,436
Digital Literacy Evaluation Project	\$ 103,006	\$ 11,430	\$ 3,000	\$ 117,436
San Diego County Library	\$ 16,179	\$ 57,091	\$ -	\$ 73,270
My Masterpiece @ the Library	\$ 4,479	\$ 5,936	\$ -	\$ 10,415
Play @ Your Library	\$ 5,200	\$ 41,608	\$ -	\$ 46,808
STEAM at SDCL	\$ 6,500	\$ 9,547	\$ -	\$ 16,047
San Diego Public Library	\$ 5,000	\$ 7,746	\$ -	\$ 12,746
Play Together, Learn Together: Using Play to Support Early Learning	\$ 5,000	\$ 7,746	\$ -	\$ 12,746
San Jose Public Library	\$ 62,710	\$ 15,000	\$ -	\$ 77,710
Access to Learning: Online Training for Adult Literacy Tutors	\$ 62,710	\$ 15,000	\$ -	\$ 77,710
Santa Barbara Public Library	\$ 108,839	\$ 112,837	\$ 1,400	\$ 223,076
Apps for All: Sharing Digital Learning Opportunities	\$ 28,839	\$ 6,200	\$ 1,400	\$ 36,439
Family Literacy Center: Unified Services to Support Reading Improvement	\$ 80,000	\$ 106,637	\$ -	\$ 186,637
Santa Clarita Public Library	\$ 4,997	\$ 9,922	\$ -	\$ 14,919
Homework Help: Parent Edition/Ayuda con Tareas Para Padres	\$ 4,997	\$ 9,922	\$ -	\$ 14,919
Santa Fe Springs City Library	\$ 22,078	\$ 6,900	\$ -	\$ 28,978
Little Learners @ the Library	\$ 22,078	\$ 6,900	\$ -	\$ 28,978
Santa Monica Public Library	\$ 25,000	\$ 123,147	\$ -	\$ 148,147
Reading-2-Go	\$ 15,000	\$ 42,100	\$ -	\$ 57,100
Second Chance Learning Program	\$ 10,000	\$ 81,047	\$ -	\$ 91,047

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Sonoma County Library	\$ 11,910	\$ 8,004	\$ 617	\$ 20,531
Introducing the Value of Play and Healthy Nutrition to Sonoma County	\$ 11,910	\$ 8,004	\$ 617	\$ 20,531
South San Francisco Public Library	\$ 74,900	\$ 47,724	\$ -	\$ 122,624
Reading Circles	\$ 49,400	\$ 30,204	\$ -	\$ 79,604
We Love Reading	\$ 25,500	\$ 17,520	\$ -	\$ 43,020
Southern California Library Cooperative	\$ 11,055	\$ -	\$ 709	\$ 11,764
Leamos @ the Library	\$ 11,055	\$ -	\$ 709	\$ 11,764
Torrance Public Library	\$ 13,078	\$ 2,999	\$ -	\$ 16,077
The Library is for Everyone: Serving Children with Special Needs	\$ 13,078	\$ 2,999	\$ -	\$ 16,077
Ventura County Library	\$ 81,000	\$ 48,830	\$ 400	\$ 130,230
Mobilize for Literacy	\$ 81,000	\$ 48,830	\$ 400	\$ 130,230
Willows Public Library	\$ 39,074	\$ 9,500	\$ -	\$ 48,574
Expanding Family Success through Literacy	\$ 39,074	\$ 9,500	\$ -	\$ 48,574

Goal II: 21st Century Skills

California libraries provide training and access to information for library users and staff so that they have the skills needed to be successful in the 21st Century.

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Totals	\$ 12,537,160	\$ 3,829,370	\$ 396,261	\$ 16,762,791
49-99	\$ 5,500	\$ -	\$ -	\$ 5,500
Public Library Staff Education Program	\$ 5,500	\$ -	\$ -	\$ 5,500
Altadena Library District	\$ 30,000	\$ 32,135	\$ -	\$ 62,135
DIY Club	\$ 30,000	\$ 32,135	\$ -	\$ 62,135
Black Gold Cooperative Library System	\$ 31,826	\$ 756	\$ -	\$ 32,582
Public Library Staff Education Program	\$ 31,826	\$ 756	\$ -	\$ 32,582
Calabasas City Library	\$ 20,000	\$ 41,155	\$ 224	\$ 61,379
Makerspace Boxes in a Collective	\$ 20,000	\$ 41,155	\$ 224	\$ 61,379
Califa Group	\$ 4,555,716	\$ 741,902	\$ 77,103	\$ 5,374,721
California Libraries Turn Outward	\$ 212,191	\$ 246,000	\$ -	\$ 458,191
Career Online High School Initiative	\$ 109,658	\$ 29,700	\$ -	\$ 139,358
Early Learning Statewide Initiative: Year 1	\$ 584,368	\$ 55,000	\$ -	\$ 639,368
Early Learning with Families Statewide Initiative: Year 3	\$ 684,030	\$ 35,268	\$ -	\$ 719,298

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Early Learning with Families Statewide Initiative: Year 2	\$ 396,499	\$ 136,520	\$ -	\$ 533,019
Eureka Leadership Program	\$ 277,430	\$ 46,876	\$ -	\$ 324,306
Finding Your California: Planning Phase	\$ 488,802	\$ 75,000	\$ -	\$ 563,802
Get it Done! High School Diplomas for Success	\$ 132,095	\$ 45,443	\$ -	\$ 177,538
Infopeople: Helping Libraries Think Differently	\$ 1,434,992	\$ 30,420	\$ 77,103	\$ 1,542,515
Reinventing the 21st Century Library	\$ 235,651	\$ 41,675	\$ -	\$ 277,326
Contra Costa County Library	\$ 100,000	\$ 9,770	\$ 1,314	\$ 111,084
STEAMbank: connecting and tracking student participation in community-based STEAM programs	\$ 100,000	\$ 9,770	\$ 1,314	\$ 111,084
Corona Public Library	\$ 28,200	\$ 19,522	\$ -	\$ 47,722
Job Readiness for Young Adults, 16-24	\$ 28,200	\$ 19,522	\$ -	\$ 47,722
County of Los Angeles Public Library	\$ 94,847	\$ 141,458	\$ -	\$ 236,305
Adult 101: Life Skills Bootcamp for Teens	\$ 74,994	\$ 84,591	\$ -	\$ 159,585
College Awareness and Preparedness Program	\$ 5,000	\$ 13,432	\$ -	\$ 18,432

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
E-Publishing at the Library	\$ 5,353	\$ 6,370	\$ -	\$ 11,723
Junior Science Lecture Series and STEM Lab	\$ 4,500	\$ 11,322	\$ -	\$ 15,822
Life Ladders @ The Library: Helping Foster Youth Become Successful Adults	\$ 5,000	\$ 25,743	\$ -	\$ 30,743
Dixon Public Library District	\$ 48,078	\$ -	\$ -	\$ 48,078
Project DIA - Developing Information Autonomy: A Rural Library Initiative	\$ 48,078	\$ -	\$ -	\$ 48,078
Fresno County Public Library	\$ 36,773	\$ 74,802	\$ -	\$ 111,575
Bases Para El Futuro - Foundation for Life	\$ 31,773	\$ 60,819	\$ -	\$ 92,592
Science Explorers	\$ 5,000	\$ 13,983	\$ -	\$ 18,983
Inland Library System	\$ 163,576	\$ 72,080	\$ -	\$ 235,656
Career Vision 2014: Connecting Unemployed Veterans and Housing Authority Clients to Public Library Resources	\$ 46,750	\$ 59,180	\$ -	\$ 105,930
Public Library Staff Education Program	\$ 116,826	\$ 12,900	\$ -	\$ 129,726
Irwindale Public Library	\$ 50,000	\$ 27,337	\$ -	\$ 77,337
Kidthink: An Urban STEM Environment	\$ 50,000	\$ 27,337	\$ -	\$ 77,337
Kern County Library	\$ 182,943	\$ 52,465	\$ -	\$ 235,408

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
21st Century Kern: Training for Mobile Devices	\$ 31,917	\$ 7,223	\$ -	\$ 39,140
Full STEAM Ahead!	\$ 5,000	\$ 14,748	\$ -	\$ 19,748
Pop-Up Goes the Library	\$ 95,000	\$ 10,809	\$ -	\$ 105,809
Teen and Tween Programs to Inspire STEM Learning	\$ 16,026	\$ 5,570	\$ -	\$ 21,596
Teen-LED (Learn Explore Discover) Lab	\$ 35,000	\$ 14,115	\$ -	\$ 49,115
Lake County Library	\$ 35,000	\$ 36,141	\$ -	\$ 71,141
Increasing Access to Technology in Lake County	\$ 35,000	\$ 36,141	\$ -	\$ 71,141
Library Foundation of Los Angeles	\$ 84,910	\$ 55,658	\$ -	\$ 140,568
Full STEAM Ahead: A Year of Engaging After-School Programming for Kids	\$ 84,910	\$ 55,658	\$ -	\$ 140,568
Long Beach Public Library	\$ 5,000	\$ 6,492	\$ -	\$ 11,492
Take Two Teen Film Festival and Media Literacy Project	\$ 5,000	\$ 6,492	\$ -	\$ 11,492
Los Angeles Public Library	\$ 9,942	\$ 44,078	\$ -	\$ 54,020
Coder Time	\$ 4,942	\$ 8,118	\$ -	\$ 13,060
Hollywood Meets the Library: Digital Media Skills for Young Adults	\$ 5,000	\$ 35,960	\$ -	\$ 40,960
Mission Viejo Library	\$ 21,500	\$ 30,124	\$ -	\$ 51,624

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
The Mobile Mission Viejo Library	\$ 21,500	\$ 30,124	\$ -	\$ 51,624
Mono County Free Library	\$ 10,000	\$ 20,123	\$ -	\$ 30,123
Mammoth Lakes Library Makerspace	\$ 10,000	\$ 20,123	\$ -	\$ 30,123
Monterey County Free Libraries	\$ 8,260	\$ 7,985	\$ -	\$ 16,245
Building Selfie-Esteem	\$ 6,100	\$ 5,656	\$ -	\$ 11,756
Community to Community College (C2CC)	\$ 2,160	\$ 2,329	\$ -	\$ 4,489
Monterey Public Library	\$ 12,895	\$ 757	\$ -	\$ 13,652
21st Century Learning Skills - A Toolkit for School/Public Library Partnerships	\$ 12,895	\$ 757	\$ -	\$ 13,652
Napa City-County Library	\$ 31,268	\$ 3,712	\$ -	\$ 34,980
Creative Writing Program	\$ 15,339	\$ 1,612	\$ -	\$ 16,951
STEM Robotics Workshops	\$ 15,929	\$ 2,100	\$ -	\$ 18,029
Northnet Library System	\$ 144,780	\$ -	\$ -	\$ 144,780
Public Library Staff Education Program	\$ 144,780	\$ -	\$ -	\$ 144,780
Oakland Public Library	\$ 5,000	\$ 9,047	\$ -	\$ 14,047
Made@your library	\$ 5,000	\$ 9,047	\$ -	\$ 14,047
Ontario City Library	\$ 5,500	\$ 11,162	\$ -	\$ 16,662
21st Century Skills for Kids	\$ 2,500	\$ 5,219	\$ -	\$ 7,719

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
FIT (Financial Independence Training) Program	\$ 3,000	\$ 5,943	\$ -	\$ 8,943
Orange County Public Libraries	\$ 128,487	\$ 124,740	\$ -	\$ 253,227
21st Century Skills: Creating a Solid Workforce in	\$ 5,498	\$ 24,705	\$ -	\$ 30,203
Computerized Homework Help	\$ 4,989	\$ 44,894	\$ -	\$ 49,883
Grow with STEM	\$ 8,000	\$ 27,427	\$ -	\$ 35,427
Mobile Media Lab-rary	\$ 110,000	\$ 27,714	\$ -	\$ 137,714
Pacific Library Partnership	\$ 518,830	\$ 5,000	\$ 6,400	\$ 530,230
Grantsmanship Center	\$ 76,240	\$ 5,000	\$ 6,400	\$ 87,640
Training for Libraries and their Communities				
Networking California Library Resources	\$ 203,350	\$ -	\$ -	\$ 203,350
Public Library Staff Education Program	\$ 239,240	\$ -	\$ -	\$ 239,240
Palos Verdes Library District	\$ 42,249	\$ 45,249	\$ -	\$ 87,498
Ebooks for Everyone	\$ 17,839	\$ 15,559	\$ -	\$ 33,398
PVLD Pop-Up Library	\$ 24,410	\$ 29,690	\$ -	\$ 54,100
Peninsula Library System	\$ 4,431,436	\$ 426,431	\$ 296,803	\$ 5,154,670
Infopeople: Helping Libraries Think Differently	\$ 4,431,436	\$ 426,431	\$ 296,803	\$ 5,154,670
Placer County Library	\$ 2,360	\$ 3,277	\$ -	\$ 5,637
Training for Tech Tutors	\$ 2,360	\$ 3,277	\$ -	\$ 5,637

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Rancho Cucamonga Public Library	\$ 498,480	\$ 1,150,274	\$ 6,000	\$ 1,654,754
SFPL Robotics League	\$ 48,500	\$ 66,742	\$ -	\$ 115,242
Staff Innovation Fund - Statewide Pilot: Support	\$ 192,390	\$ 500,000	\$ -	\$ 692,390
Staff Innovation Fund Statewide Project	\$ 168,000	\$ 200,000	\$ -	\$ 368,000
Staff Innovation Fund: Statewide Project	\$ 84,590	\$ 375,000	\$ -	\$ 459,590
STEM Education: Merging School Curriculum and Library Resources	\$ 5,000	\$ 8,532	\$ 6,000	\$ 19,532
Riverside County Library System	\$ 52,774	\$ 23,169	\$ 200	\$ 76,143
E-Reader Training Seminars for Staff	\$ 3,364	\$ 2,500	\$ -	\$ 5,864
RCLStudios Pilot Project: Introducing STEM to Teens via 3D Printing	\$ 36,500	\$ 17,279	\$ -	\$ 53,779
Ready to Work	\$ 12,910	\$ 3,390	\$ 200	\$ 16,500
San Benito County Free Library	\$ 53,078	\$ 47,212	\$ -	\$ 100,290
21st Century Technology Training for the Not So Techie	\$ 53,078	\$ 47,212	\$ -	\$ 100,290
San Diego County Library	\$ 4,051	\$ 4,585	\$ -	\$ 8,636
Digital Design Workshops and 3D Printing Access	\$ 4,051	\$ 4,585	\$ -	\$ 8,636

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
San Joaquin Valley Library System	\$ 5,213	\$ 229	\$ -	\$ 5,442
Public Library Staff Education Program	\$ 5,213	\$ 229	\$ -	\$ 5,442
San Jose Public Library	\$ 33,574	\$ 50,325	\$ 271	\$ 84,170
I Am San José©	\$ 23,591	\$ 5,466	\$ -	\$ 29,057
Reinventing the 21st Century Library: Out of the Stacks	\$ 5,000	\$ 38,408	\$ -	\$ 43,408
Science at Seven Trees	\$ 4,983	\$ 6,451	\$ 271	\$ 11,705
Santa Cruz Public Libraries	\$ 5,000	\$ 3,523	\$ -	\$ 8,523
Hands On: Creator Skills for the Future	\$ 5,000	\$ 3,523	\$ -	\$ 8,523
Santa Fe Springs City Library	\$ 15,000	\$ 5,000	\$ -	\$ 20,000
Build a Better Bot: STEM Robotics Workshops	\$ 15,000	\$ 5,000	\$ -	\$ 20,000
Santiago Library System	\$ 173,508	\$ 29,385	\$ -	\$ 202,893
Public Library Staff Education Program	\$ 173,508	\$ 29,385	\$ -	\$ 202,893
Serra Cooperative Library System	\$ 157,265	\$ -	\$ -	\$ 157,265
Public Library Staff Education Program	\$ 157,265	\$ -	\$ -	\$ 157,265
Shasta Public Libraries	\$ 20,078	\$ 15,866	\$ -	\$ 35,944
Teen Creation Station	\$ 20,078	\$ 15,866	\$ -	\$ 35,944
Solano County Library LIBRARY	\$ 5,000	\$ 29,262	\$ -	\$ 34,262

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Plus One Algebra Tutoring	\$ 5,000	\$ 29,262	\$ -	\$ 34,262
Sonoma County Library	\$ 78,169	\$ 6,576	\$ 500	\$ 85,245
Coding Camp for Kids: Minecraft Mods	\$ 31,413	\$ 4,549	\$ -	\$ 35,962
E-Reader Tutorial Videos	\$ 15,839	\$ 8	\$ -	\$ 15,847
Museum-on-the-Go @ The Library	\$ 30,917	\$ 2,019	\$ 500	\$ 33,436
Southern California Library Cooperative	\$ 516,492	\$ 311,845	\$ -	\$ 828,337
Community-Based Assessment: A Workshop for Library Managers	\$ 14,520	\$ 25,138	\$ -	\$ 39,658
Outcomes-Based Planning and Evaluation for Library Managers (encore)	\$ 42,020	\$ 38,071	\$ -	\$ 80,091
Public Library Staff Education Program	\$ 200,552	\$ -	\$ -	\$ 200,552
Southern California Harwood Public Innovators Lab	\$ 220,900	\$ 248,636	\$ -	\$ 469,536
Thinkabit Lab	\$ 38,500	\$ -	\$ -	\$ 38,500
Stanislaus County Library	\$ 9,063	\$ 15,352	\$ -	\$ 24,415
Steaming into the Future	\$ 5,000	\$ 5,720	\$ -	\$ 10,720
Video Tutorial Extravaganza	\$ 4,063	\$ 9,632	\$ -	\$ 13,695
Torrance Public Library	\$ 20,495	\$ 35,042	\$ 5,000	\$ 60,537
Lifelong Learning for Leaders	\$ 10,000	\$ 14,640	\$ -	\$ 24,640

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Teen Tech-Perts	\$ 10,495	\$ 20,402	\$ 5,000	\$ 35,897
Upland Pubic Library	\$ 17,968	\$ 12,600	\$ -	\$ 30,568
Future Force: UPL Staff Tech & Outreach Training	\$ 17,968	\$ 12,600	\$ -	\$ 30,568
Ventura County Library	\$ 5,000	\$ 19,000	\$ -	\$ 24,000
Mobile Make!	\$ 5,000	\$ 19,000	\$ -	\$ 24,000
Yolo County Library	\$ 6,500	\$ 9,126	\$ 771	\$ 16,397
BACK-PREP: Pathway to Higher Education	\$ 6,500	\$ 9,126	\$ 771	\$ 16,397
Yorba Linda Public Library	\$ 15,576	\$ 17,641	\$ 1,675	\$ 34,892
Yorba Linda Grows: A Seed Lending Library	\$ 15,576	\$ 17,641	\$ 1,675	\$ 34,892

Goal III: 22nd Century Tools

Using emerging technologies, new information and communication tools are created that connect Californians to library content and services they need.

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Totals	\$ 692,566	\$ 641,925	\$ 24,220	\$ 1,358,711
Burlingame Public Library	\$ 6,900	\$ 3,037	\$ -	\$ 9,937
Burlingame Public Library W.h.e.e.l.s	\$ 6,900	\$ 3,037	\$ -	\$ 9,937
Glendale Public Library	\$ 12,000	\$ 22,164	\$ -	\$ 34,164
Meeting Customers at Point of Need	\$ 12,000	\$ 22,164	\$ -	\$ 34,164
Mill Valley Public Library	\$ 9,300	\$ 4,438	\$ -	\$ 13,738
MyCast	\$ 9,300	\$ 4,438	\$ -	\$ 13,738
Pacific Library Partnership	\$ 229,375	\$ -	\$ -	\$ 229,375
California Library Metrics	\$ 229,375	\$ -	\$ -	\$ 229,375
Placer County Library	\$ 5,000	\$ 8,282	\$ -	\$ 13,282
Career Corner	\$ 5,000	\$ 8,282	\$ -	\$ 13,282
Rancho Cucamonga Public Library	\$ 77,000	\$ 40,300	\$ -	\$ 117,300
GIS: Bringing Your Data to Life	\$ 77,000	\$ 40,300	\$ -	\$ 117,300
Sacramento Public Library	\$ 55,000	\$ 296,126	\$ -	\$ 351,126
Library Unexpected	\$ 55,000	\$ 296,126	\$ -	\$ 351,126
San Diego Public Library	\$ 179,830	\$ 198,205	\$ -	\$ 378,035
IDEA (Innovation and Digital Expression Activity) Lab	\$ 103,878	\$ 58,807	\$ -	\$ 162,685
Information, Innovation & Incubation Lab (13)	\$ 75,952	\$ 139,398	\$ -	\$ 215,350
Santa Clara County Library District	\$ 51,839	\$ 8,583	\$ -	\$ 60,422

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Evaluating Effect of Adding Free Ebooks to the Library Catalog	\$ 51,839	\$ 8,583	\$ -	\$ 60,422
Shasta Public Libraries	\$ 24,300	\$ 25,990	\$ 24,220	\$ 74,510
Create It! Library	\$ 24,300	\$ 25,990	\$ 24,220	\$ 74,510
St. Helena Public Library	\$ 42,022	\$ 34,800	\$ -	\$ 76,822
Bilingual Cross-Organizational Aggregate Events Calendar - Phase Two	\$ 42,022	\$ 34,800	\$ -	\$ 76,822

Goal IV: Content Creation / Preservation

California libraries have the resources to digitize existing collections and develop new content while promoting the preservation of and access to California Heritage Collections for today and future generations.

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Totals	\$ 4,441,832	\$ 2,212,844	\$ 195,106	\$ 6,849,782
Burbank Public Library	\$ 16,000	\$ 69,852	\$ 6	\$ 85,858
Burbank in Focus	\$ 16,000	\$ 69,852	\$ 6	\$ 85,858
Burlingame Public Library	\$ 4,998	\$ 18,683	\$ -	\$ 23,681
Me, You, We, Community Podcast	\$ 4,998	\$ 18,683	\$ -	\$ 23,681
Califa Group	\$ 537,365	\$ 58,240	\$ 34,125	\$ 629,730
Digitizing High Value Content Inside California's Libraries	\$ 150,533	\$ -	\$ -	\$ 150,533
Digitizing High Value Content Inside California's Libraries	\$ 135,890	\$ -	\$ -	\$ 135,890
Digitizing High Value Content: San Francisco Public Library	\$ 74,257	\$ 58,240	\$ -	\$ 132,497
Planning for California DPLA Service Hub Collaborative	\$ 31,535	\$ -	\$ 34,125	\$ 65,660
Print Disabled Media California	\$ 145,150	\$ -	\$ -	\$ 145,150
Contra Costa County Library	\$ 111,110	\$ 294,826	\$ -	\$ 405,936
War Ink	\$ 111,110	\$ 294,826	\$ -	\$ 405,936
Friends of San Francisco Public Library	\$ 84,332	\$ 16,800	\$ 1,672	\$ 102,804
Revisiting and Restoring the Multimedia History of San	\$ 84,332	\$ 16,800	\$ 1,672	\$ 102,804

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Francisco's Last African American Community				
Library Foundation of Los Angeles	\$ 120,994	\$ 366,865	\$ -	\$ 487,859
Processing the Valley Times	\$ 120,994	\$ 366,865	\$ -	\$ 487,859
Newspaper Collection Photographs at the Los Angeles Public Library				
Los Angeles Public Library	\$ 50,000	\$ 332,061	\$ 13,939	\$ 396,000
Processing, Preserving & Digitizing the Social	\$ 50,000	\$ 332,061	\$ 13,939	\$ 396,000
Madera County Library	\$ 64,050	\$ 6,075	\$ -	\$ 70,125
Giving the Past New Life Through Digitization	\$ 64,050	\$ 6,075	\$ -	\$ 70,125
Oakland Public Library	\$ 19,106	\$ 2,901	\$ -	\$ 22,007
C.L. Dellums: The Digital Archives of a Labor and Civil Rights Pioneer	\$ 19,106	\$ 2,901	\$ -	\$ 22,007
Orange County Public Libraries	\$ 47,227	\$ 78,163	\$ -	\$ 125,390
OC Stories: An Online Digitized History of the County of Orange	\$ 47,227	\$ 78,163	\$ -	\$ 125,390
Pacific Library Partnership	\$ 1,654,899	\$ 728,635	\$ -	\$ 2,383,534
California Audiovisual Preservation Project	\$ 308,440	\$ 79,117	\$ -	\$ 387,557
California DPLA Service Hub	\$ 187,612	\$ 243,400	\$ -	\$ 431,012
California Preservation Program	\$ 1,158,847	\$ 406,118	\$ -	\$ 1,564,965
Palm Springs Public Library	\$ 185,839	\$ 127,241	\$ 8,580	\$ 321,660

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Palm Springs Public Library: Accessing the Past	\$ 185,839	\$ 127,241	\$ 8,580	\$ 321,660
California State Library Digitization of Historic California Photographs	\$ 422,954	\$ -	\$ -	\$ 422,954
Tehama County Library Preserving Tehama County Local History Collections	\$ 44,219	\$ 10,222	\$ -	\$ 54,441
Tulare County Free Library My Tulare County	\$ 23,772	\$ 45,500	\$ 30,000	\$ 99,272
University Enterprises, Inc., CSUS Preserving the Political Record: California Legislator Histories	\$ 57,885	\$ 22,425	\$ -	\$ 80,310
University of California-Riverside The California Digital Newspaper Collection - Year 7	\$ 987,082	\$ 27,277	\$ 105,784	\$ 1,120,143
The California Digital Newspaper Collection - Year 8	\$ 326,217	\$ -	\$ 23,678	\$ 349,895
The California Digital Newspaper Collection - Year 9	\$ 335,286	\$ 27,277	\$ -	\$ 362,563
Yolo County Library Discover it Yourself History	\$ 325,579	\$ -	\$ 82,106	\$ 407,685
	\$ 10,000	\$ 7,078	\$ 1,000	\$ 18,078
	\$ 10,000	\$ 7,078	\$ 1,000	\$ 18,078

Goal V: Bridging the Digital Divide

California communities have access to technology and broadband connectivity through

their local libraries so that they may participate in the digital world.

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Totals	\$ 157,230	\$ 200	\$ 224,609	\$ 382,039
Colton Public Library	\$ 10,740	\$ -	\$ 4,758	\$ 15,498
Project Connect Mobile Lab	\$ 10,740	\$ -	\$ 4,758	\$ 15,498
County of Los Angeles Public Library	\$ 2,900	\$ -	\$ 29,615	\$ 32,515
Computer Literacy en Espanol	\$ 2,900	\$ -	\$ 29,615	\$ 32,515
Huntington Beach Public Library	\$ 43,790	\$ 200	\$ 57,771	\$ 101,761
HB Library @ the Beach Pop Up Library	\$ 43,790	\$ 200	\$ 57,771	\$ 101,761
Inglewood Public Library	\$ 5,000	\$ -	\$ 76,713	\$ 81,713
Inglewood Computer Skills Cooperative	\$ 5,000	\$ -	\$ 76,713	\$ 81,713
Placer County Library	\$ 4,000	\$ -	\$ 5,407	\$ 9,407
Getting Off the Hill with the Foresthill Library	\$ 4,000	\$ -	\$ 5,407	\$ 9,407
Riverside County Library System	\$ 10,500	\$ -	\$ 7,327	\$ 17,827
FOCUS on Teens	\$ 10,500	\$ -	\$ 7,327	\$ 17,827
Southern California Library Cooperative	\$ 80,300	\$ -	\$ 43,018	\$ 123,318
Technology TNT for Libraries	\$ 80,300	\$ -	\$ 43,018	\$ 123,318

Goal VI: Information Connections

All Californians have access to the rich resources available statewide through interconnected platforms that share content/collections across libraries.

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Totals	\$ 7,322,190	\$ 1,416,769	\$ 764,822	\$ 9,503,781
Califa Group	\$ 2,924,676	\$ 1,259,944	\$ 725,168	\$ 4,909,788
California Library Collaborative Initiatives	\$ 1,932,655	\$ 945,066	\$ 725,168	\$ 3,602,889
Zip Books for Rural Libraries	\$ 331,581	\$ 77,000	\$ -	\$ 408,581
Zip Books for Rural Libraries - Year 2	\$ 319,448	\$ 137,378	\$ -	\$ 456,826
Zip Books for Rural Libraries -- Year 3	\$ 340,992	\$ 100,500	\$ -	\$ 441,492
Carlsbad City Library	\$ 5,000	\$ 22,066	\$ -	\$ 27,066
MOVE: Mind, Body, Spirit	\$ 5,000	\$ 22,066	\$ -	\$ 27,066
Inland Library System	\$ 27,417	\$ 7,450	\$ -	\$ 34,867
Active Shooter Response Training	\$ 27,417	\$ 7,450	\$ -	\$ 34,867
Los Angeles Public Library	\$ 4,990	\$ 7,431	\$ -	\$ 12,421
Uke Can Do It: Ukuleles at the Wilmington Branch Library	\$ 4,990	\$ 7,431	\$ -	\$ 12,421
Marin County Free Library	\$ 4,983	\$ 2,810	\$ -	\$ 7,793
Digital and Research Literacy Library User Game	\$ 4,983	\$ 2,810	\$ -	\$ 7,793

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Ontario City Library	\$ 5,000	\$ 10,798	\$ -	\$ 15,798
TCaP - Teens, College, and Preparedness	\$ 5,000	\$ 10,798	\$ -	\$ 15,798
Pacific Library Partnership	\$ 206,899	\$ -	\$ -	\$ 206,899
Networking California Library Resources	\$ 206,899	\$ -	\$ -	\$ 206,899
Palos Verdes Library District	\$ 11,878	\$ -	\$ 8,987	\$ 20,865
Gardening by The Stacks	\$ 11,878	\$ -	\$ 8,987	\$ 20,865
Regents of the Univ. of California, California Digital Library	\$ 28,654	\$ -	\$ -	\$ 28,654
Harvesting California's Bounty, Phase I	\$ 28,654	\$ -	\$ -	\$ 28,654
San Diego Public Library	\$ 10,000	\$ 35,624	\$ 7,598	\$ 53,222
Jammin' @ the Library	\$ 10,000	\$ 35,624	\$ 7,598	\$ 53,222
Santa Clara County Library District	\$ 46,000	\$ 50,567	\$ -	\$ 96,567
Bridge to College	\$ 5,000	\$ 20,947	\$ -	\$ 25,947
The Citizenship Action Project	\$ 41,000	\$ 29,620	\$ -	\$ 70,620
Simi Valley Public Library	\$ 17,000	\$ 16,320	\$ -	\$ 33,320
Extending Legal Services to Those Living in Eastern Ventura County	\$ 17,000	\$ 16,320	\$ -	\$ 33,320

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Siskiyou County Free Library	\$ 4,450	\$ 3,759	\$ -	\$ 8,209
Increasing Access for Job Building Skills	\$ 4,450	\$ 3,759	\$ -	\$ 8,209
Sonoma County Library	\$ 50,179	\$ -	\$ 23,069	\$ 73,248
Reinventing Winefiles: Toward an International Index to Wine Periodicals	\$ 50,179	\$ -	\$ 23,069	\$ 73,248
California State Library	\$ 3,975,064	\$ -	\$ -	\$ 3,975,064
California Government Information Access	\$ 583,055	\$ -	\$ -	\$ 583,055
Resource Sharing for Californians	\$ 3,392,008	\$ -	\$ -	\$ 3,392,008

Goal VII: Community Connections

California libraries support their ever growing and changing populations by effectively responding to specifically identified community needs or interests not currently met by traditional library services.

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Totals	\$ 3,857,481	\$ 3,313,897	\$ 349,427	\$ 7,520,805
Alameda Free Library	\$ 7,039	\$ 18,498	\$ 1,800	\$ 27,337
Bridges of Honor	\$ 4,939	\$ 7,910	\$ -	\$ 12,849
Libraries Outside	\$ 2,100	\$ 10,588	\$ 1,800	\$ 14,488
Azusa City Library	\$ 80,699	\$ 13,887	\$ -	\$ 94,586
Inspired Citizenship	\$ 50,699	\$ 7,682	\$ -	\$ 58,381
Neighborhood Connections	\$ 30,000	\$ 6,205	\$ -	\$ 36,205
Butte County Library	\$ 25,000	\$ 15,255	\$ -	\$ 40,255
Your Mind Matters: Expanding library services for those living with mental illness	\$ 25,000	\$ 15,255	\$ -	\$ 40,255
Califa Group	\$ 483,873	\$ 164,343	\$ 55,600	\$ 703,816
Cal Humanities Library Planning Project	\$ 40,000	\$ 66,037	\$ 2,000	\$ 108,037
California Reads - Evaluation Project	\$ 30,085	\$ 20,861	\$ -	\$ 50,946
Get Involved: Expanding & Sustaining Skilled Volunteer Engagement in Public Libraries	\$ 77,387	\$ 13,500	\$ -	\$ 90,887
Get Involved: Sustaining and Expanding Skilled Volunteer Engagement in Public Libraries	\$ 80,513	\$ 61,545	\$ -	\$ 142,058
Get Involved: Toward Skilled Volunteer Engagement in Public Libraries	\$ 135,055	\$ 2,400	\$ 53,600	\$ 191,055
Print Disabled Media California	\$ 120,833	\$ -	\$ -	\$ 120,833
California Library Association	\$ 144,535	\$ 22,882	\$ 6,825	\$ 174,242

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
California Center for the Book Reimagined	\$ 144,535	\$ 22,882	\$ 6,825	\$ 174,242
Camarillo Public Library	\$ 13,000	\$ 6,350	\$ -	\$ 19,350
Camarillo Grows: A Community Seed Library and App	\$ 13,000	\$ 6,350	\$ -	\$ 19,350
City of Commerce Public Library	\$ 20,000	\$ 12,422	\$ -	\$ 32,422
PACE	\$ 20,000	\$ 12,422	\$ -	\$ 32,422
Contra Costa County Library	\$ 85,913	\$ 90,130	\$ -	\$ 176,043
Creative Thursdays at the Walnut Creek Library	\$ 5,000	\$ 3,478	\$ -	\$ 8,478
Culture, Community and Connections	\$ 5,000	\$ 5,462	\$ -	\$ 10,462
Music Quest	\$ 5,000	\$ 3,218	\$ -	\$ 8,218
Remember & Go	\$ 70,913	\$ 77,972	\$ -	\$ 148,885
County of Los Angeles Public Library	\$ 29,808	\$ 87,452	\$ 171	\$ 117,431
Bellflower BIZ (Business Incubation Zone	\$ 5,000	\$ 2,601	\$ -	\$ 7,601
Castaic Community Summit	\$ 3,928	\$ 2,105	\$ -	\$ 6,033
College: The Guided Tour	\$ 5,000	\$ 21,230	\$ 171	\$ 26,401
Elder Fraud Prevention Workshop	\$ 3,380	\$ 10,753	\$ -	\$ 14,133
Florence Firestone: Stories of Everyday Heroes	\$ 5,000	\$ 36,906	\$ -	\$ 41,906
Power Poetry for Teens	\$ 5,000	\$ 7,910	\$ -	\$ 12,910
Rock n' Roll High School	\$ 2,500	\$ 5,947	\$ -	\$ 8,447
El Dorado County Library	\$ 14,700	\$ 20,254	\$ -	\$ 34,954
Full STEAM Ahead! Makerspaces in El Dorado County	\$ 8,200	\$ 11,765	\$ -	\$ 19,965
Growing Teens: Community Garden	\$ 6,500	\$ 8,489	\$ -	\$ 14,989
Folsom Public Library	\$ 105,078	\$ 52,740	\$ -	\$ 157,818
Folsom Library on the Move	\$ 54,000	\$ 13,668	\$ -	\$ 67,668
Healthy Folsom: Mind, Body & Earth	\$ 26,078	\$ 15,800	\$ -	\$ 41,878
Serving Folsom's ESL Community	\$ 25,000	\$ 23,272	\$ -	\$ 48,272

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Fresno County Public Library	\$ 5,000	\$ 23,988	\$ -	\$ 28,988
Our Lives Video Project	\$ 5,000	\$ 23,988	\$ -	\$ 28,988
Fullerton Public Library	\$ 21,000	\$ 52,043	\$ -	\$ 73,043
Craft, Construct, Create: A Modular Makerspace	\$ 21,000	\$ 52,043	\$ -	\$ 73,043
Hemet Public Library	\$ 10,405	\$ -	\$ 3,400	\$ 13,805
Out-of-School-Time (OST) Online Homework Help Program	\$ 10,405	\$ -	\$ 3,400	\$ 13,805
Inland Library System	\$ 58,100	\$ 86,866	\$ 5,000	\$ 149,966
Pathways to Citizenship@Your Library	\$ 58,100	\$ 86,866	\$ 5,000	\$ 149,966
Kings County Library	\$ 15,005	\$ -	\$ 8,000	\$ 23,005
Out-of-School-Time (OST) Online Homework Help Program	\$ 15,005	\$ -	\$ 8,000	\$ 23,005
Livermore Public Library	\$ 5,000	\$ 9,645	\$ -	\$ 14,645
Teen Community Initiative	\$ 5,000	\$ 9,645	\$ -	\$ 14,645
Merced County Library	\$ 18,522	\$ 4,500	\$ 2,211	\$ 25,233
Friday Night Fun - Reaching Foster Youth	\$ 18,522	\$ 4,500	\$ 2,211	\$ 25,233
Mill Valley Public Library	\$ 75,179	\$ 54,438	\$ -	\$ 129,617
Naked Truth: Connect, Create, Contribute	\$ 25,179	\$ 2,320	\$ -	\$ 27,499
SmartGarden at the Mill Valley Public Library	\$ 50,000	\$ 52,118	\$ -	\$ 102,118
Monterey County Free Libraries	\$ 6,000	\$ 8,563	\$ -	\$ 14,563
Community Connections through Movies	\$ 6,000	\$ 8,563	\$ -	\$ 14,563
Napa City-County Library	\$ 10,000	\$ 14,282	\$ -	\$ 24,282
Community Spotlight	\$ 5,000	\$ 4,641	\$ -	\$ 9,641
Start Here: New Americans	\$ 5,000	\$ 9,641	\$ -	\$ 14,641
Nevada County Library	\$ 37,900	\$ 57,925	\$ -	\$ 95,825

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Focus on the Nisenan: A Partnership Between a Native Tribe, the Library, and the Community	\$ 37,900	\$ 57,925	\$ -	\$ 95,825
Oakland Public Library	\$ 94,772	\$ 108,095	\$ -	\$ 202,867
Hip Hop Therapy: An Innovative Mental Health Promotion Strategy for Young Men of Color	\$ 90,000	\$ 76,245	\$ -	\$ 166,245
Reimagine Oakland	\$ 4,772	\$ 31,850	\$ -	\$ 36,622
Orange County Public Libraries	\$ 11,750	\$ 28,365	\$ -	\$ 40,115
Health and Flavor in Your Kitchen/ Salud y Sabor en su Cocina	\$ 5,000	\$ 12,578	\$ -	\$ 17,578
Manejando su Exito/ Driving Your Success	\$ 6,750	\$ 15,787	\$ -	\$ 22,537
Pacific Library Partnership	\$ 843,162	\$ 904,609	\$ 19,442	\$ 1,767,213
Grantsmanship Center Training for Libraries and their Communities	\$ 64,243	\$ 37,600	\$ -	\$ 101,843
Library Outreach to Veterans Initiative	\$ 119,422	\$ 162,741	\$ 8,271	\$ 290,434
Veterans Connect @ the Library	\$ 659,497	\$ 704,268	\$ 11,171	\$ 1,374,936
Palos Verdes Library District	\$ 24,911	\$ 75,673	\$ 6,000	\$ 106,584
Hive (Helpful Individuals Volunteering for Education)	\$ 11,845	\$ 23,978	\$ -	\$ 35,823
R.E.A.D. Activity Kits	\$ 8,066	\$ 15,246	\$ -	\$ 23,312
Your Story is the Peninsula's Story (YSPS)	\$ 5,000	\$ 36,449	\$ 6,000	\$ 47,449
Pasadena Public Library	\$ 18,317	\$ 9,452	\$ -	\$ 27,769
G.R.O.W. Getting Rid of Worries	\$ 4,740	\$ 4,252	\$ -	\$ 8,992
Pasadena Grows: Community Seed Lending Library	\$ 13,577	\$ 5,200	\$ -	\$ 18,777
Placer County Library	\$ 12,000	\$ 9,963	\$ -	\$ 21,963
Breaking New Ground in Rural Library Service	\$ 12,000	\$ 9,963	\$ -	\$ 21,963
Rancho Cucamonga Public Library	\$ 112,416	\$ 184,411	\$ 40,000	\$ 336,827
21st Century Libraries: Programs in a Box	\$ 5,000	\$ 5,985	\$ -	\$ 10,985

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Pop-Up & Play	\$ 5,000	\$ 8,426	\$ -	\$ 13,426
Pop-Up RC: Mobile City Services	\$ 102,416	\$ 170,000	\$ 40,000	\$ 312,416
Riverside County Library System	\$ 4,500	\$ 1,770	\$ -	\$ 6,270
Cultural Connections @ Your Library	\$ 4,500	\$ 1,770	\$ -	\$ 6,270
Riverside Public Library	\$ 141,651	\$ 115,942	\$ -	\$ 257,593
Community Gardens in Community Libraries	\$ 5,000	\$ 2,860	\$ -	\$ 7,860
Neighborhood Strategies: 26 in 26 and the Library as Cornerstone	\$ 85,000	\$ 64,370	\$ -	\$ 149,370
Staycation Station	\$ 46,651	\$ 41,000	\$ -	\$ 87,651
The American Dream Delayed - A Japanese-American family's Quest for Civil Rights	\$ 5,000	\$ 7,712	\$ -	\$ 12,712
Sacramento Public Library	\$ 20,623	\$ 6,137	\$ -	\$ 26,760
Get It Done! High School Diplomas for Success: Planning Phase	\$ 20,623	\$ 6,137	\$ -	\$ 26,760
San Anselmo Public Library	\$ 7,958	\$ -	\$ -	\$ 7,958
Out-of-School-Time (OST) Online Homework Help Program	\$ 7,958	\$ -	\$ -	\$ 7,958
San Diego County Library	\$ 87,698	\$ 158,293	\$ 5,883	\$ 251,874
Dare to Dream: A Professional Development Workshop Series	\$ 5,000	\$ 48,256	\$ -	\$ 53,256
G.A.M.E.R.S.	\$ 3,700	\$ 8,391	\$ -	\$ 12,091
New Adults @ the Library	\$ 70,000	\$ 76,585	\$ -	\$ 146,585
Sa'adah: Finding Happiness and Living Well in the United States	\$ 5,000	\$ 24,369	\$ -	\$ 29,369
Smart Gardening in Tough Times	\$ 3,998	\$ 692	\$ 5,883	\$ 10,573
San Jose Public Library	\$ 131,015	\$ 102,395	\$ 151,918	\$ 385,328

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
I am San Jose - Continuation	\$ 56,015	\$ 20,834	\$ 21,054	\$ 97,903
Life Skills Academy	\$ 5,000	\$ 8,937	\$ 47	\$ 13,984
Silicon Valley Employment and Business Collaborative	\$ 70,000	\$ 72,624	\$ 130,817	\$ 273,441
San Leandro Public Library	\$ 15,500	\$ 6,101	\$ -	\$ 21,601
The People's Library	\$ 15,500	\$ 6,101	\$ -	\$ 21,601
San Rafael Public Library	\$ 15,800	\$ 14,634	\$ -	\$ 30,434
Envisioning a New Library: Visioning Training for Library Stakeholders	\$ 15,800	\$ 14,634	\$ -	\$ 30,434
Santa Clara City Library	\$ 93,951	\$ 27,596	\$ -	\$ 121,547
Getting Started: The Tools You Need to Succeed in your New Community	\$ 35,875	\$ 9,596	\$ -	\$ 45,471
Sustainable U	\$ 58,076	\$ 18,000	\$ -	\$ 76,076
Santa Clara County Library District	\$ 4,972	\$ 7,880	\$ -	\$ 12,852
Community Connections: Special Needs and Libraries	\$ 4,972	\$ 7,880	\$ -	\$ 12,852
Serra Cooperative Library System	\$ 52,894	\$ 121,633	\$ 83	\$ 174,610
Seguimos Creando Enlaces Conference V	\$ 10,868	\$ 37,742	\$ 83	\$ 48,693
Seguimos Creando Enlaces III: A Baja & Southern California Conference to Expand Library Borders	\$ 30,509	\$ 31,500	\$ -	\$ 62,009
Seguimos Creando Enlaces: Start-up Outreach at YOUR Library	\$ 11,517	\$ 52,391	\$ -	\$ 63,908
Sierra Madre Public Library	\$ 18,037	\$ 13,922	\$ -	\$ 31,959
Sierra Madre Teens and Treasures - Teen History Docents	\$ 18,037	\$ 13,922	\$ -	\$ 31,959
Sonoma County Library	\$ 5,000	\$ 34,408	\$ -	\$ 39,408
Seen and Heard: Visual Histories of Homelessness in Sonoma County	\$ 5,000	\$ 34,408	\$ -	\$ 39,408

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Southern California Library Cooperative	\$ 717,447	\$ 385,198	\$ 38,401	\$ 1,141,046
California Center for the Book - Year 15	\$ 198,389	\$ 35,500	\$ 38,401	\$ 272,290
California Center for the Book - Year 16	\$ 206,985	\$ 10,502	\$ -	\$ 217,487
Life Skills for Pregnant and Parenting Teen Moms	\$ 67,499	\$ 95,780	\$ -	\$ 163,279
Public Libraries and the Common Core State Standards	\$ 25,376	\$ 12,000	\$ -	\$ 37,376
STeP: Skills for Teen Parents, Year 2	\$ 128,591	\$ 221,756	\$ -	\$ 350,347
Transforming Life After 50: Next Steps	\$ 71,239	\$ 2,000	\$ -	\$ 73,239
Transforming Life After 50: Reenergized	\$ 19,368	\$ 7,660	\$ -	\$ 27,028
Stanislaus County Library	\$ 7,963	\$ 13,094	\$ -	\$ 21,057
On the Road to Citizenship	\$ 3,250	\$ 5,145	\$ -	\$ 8,395
Stanislaus Memory Project	\$ 4,713	\$ 7,949	\$ -	\$ 12,662
Stockton-San Joaquin County Public Library	\$ 83,082	\$ 24,960	\$ -	\$ 108,042
Libraries for All Strategic Plan	\$ 83,082	\$ 24,960	\$ -	\$ 108,042
Sunnyvale Public Library	\$ 10,300	\$ 17,522	\$ 2,320	\$ 30,142
Bay Area Library ePublishers - BALE	\$ 5,300	\$ 11,652	\$ -	\$ 16,952
Pass It On: An Intergenerational Sewing Lab	\$ 5,000	\$ 5,870	\$ 2,320	\$ 13,190
Torrance Public Library	\$ 22,910	\$ 53,516	\$ -	\$ 76,426
Brain Boosting Bags	\$ 12,910	\$ 2,476	\$ -	\$ 15,386
GET Project: A Healthier Family Initiative	\$ 5,000	\$ 23,301	\$ -	\$ 28,301
Renaissance Tween	\$ 5,000	\$ 27,739	\$ -	\$ 32,739
Tulare County Free Library	\$ 4,996	\$ 5,545	\$ -	\$ 10,541
Stretching the Food Dollar @ Tulare County Library	\$ 4,996	\$ 5,545	\$ -	\$ 10,541
Woodland Public Library	\$ 6,100	\$ 19,782	\$ 1,051	\$ 26,933
Commit2Fit: Wellness	\$ 6,100	\$ 19,782	\$ 1,051	\$ 26,933
Yolo County Library	\$ 5,000	\$ 33,274	\$ -	\$ 38,274

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Reinventing the 21st Century Library: Projects from Pilot Libraries	\$ 5,000	\$ 33,274	\$ -	\$ 38,274
Yorba Linda Public Library	\$ 11,000	\$ 13,264	\$ 1,322	\$ 25,586
Unplugged: A Music Lending Library	\$ 11,000	\$ 13,264	\$ 1,322	\$ 25,586

Goal VIII: Ensuring Library Access for All

California libraries provide programs and services that ensure access to library resources by populations facing barriers to traditional library service.

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Totals	\$ 10,821,812	\$ 403,817	\$ 6,950	\$ 11,232,579
Amador County Library	\$ 12,910	\$ 702	\$ 1,250	\$ 14,862
Little Libraries	\$ 12,910	\$ 702	\$ 1,250	\$ 14,862
Anaheim Public Library	\$ 70,186	\$ 65,200	\$ -	\$ 135,386
Books on the Go!	\$ 70,186	\$ 65,200	\$ -	\$ 135,386
Arcadia Public Library	\$ 7,000	\$ 14,481	\$ -	\$ 21,481
Special Needs & Inclusive Library Services for Children, Adults, and their Caregivers	\$ 7,000	\$ 14,481	\$ -	\$ 21,481
Braille Institute Library Services	\$ 138,775	\$ 125,718	\$ -	\$ 264,493
Technology Enhancement for the Visually Impaired	\$ 120,847	\$ 125,718	\$ -	\$ 246,565
Technology Enhancement for the Visually Impaired, Year 2	\$ 17,928	\$ -	\$ -	\$ 17,928
Hemet Public Library	\$ 7,225	\$ 250	\$ 700	\$ 8,175
Early Learning Center	\$ 7,225	\$ 250	\$ 700	\$ 8,175
Monterey County Free Libraries	\$ 85,000	\$ 51,672	\$ -	\$ 136,672

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Branch Out MCFL	\$ 85,000	\$ 51,672	\$ -	\$ 136,672
Monterey Park Bruggemeyer Library	\$ 4,782	\$ 13,798	\$ -	\$ 18,580
Growing Readers: Chinese/English Bilingual Early Literacy App	\$ 4,782	\$ 13,798	\$ -	\$ 18,580
Nevada County Library	\$ 69,700	\$ 25,998	\$ -	\$ 95,698
Mobile Technology Center: Access to Technology and Learning for a Rural County	\$ 69,700	\$ 25,998	\$ -	\$ 95,698
Orange County Public Libraries	\$ 5,000	\$ 17,539	\$ -	\$ 22,539
Sensory Storytime on the Spectrum	\$ 5,000	\$ 17,539	\$ -	\$ 22,539
Sacramento Public Library	\$ 5,000	\$ 12,479	\$ -	\$ 17,479
Oak Park Library Outpost	\$ 5,000	\$ 12,479	\$ -	\$ 17,479
San Diego County LibraryLIBRARY	\$ 3,934	\$ 3,334	\$ -	\$ 7,268
Camposino Comps	\$ 3,934	\$ 3,334	\$ -	\$ 7,268
Simi Valley Public Library	\$ 5,000	\$ 14,009	\$ -	\$ 19,009
Extending Literacy Services to Survivors of Intimate Partner Violence	\$ 5,000	\$ 14,009	\$ -	\$ 19,009
Solano County Library	\$ 4,731	\$ 13,608	\$ -	\$ 18,339

	<i>Library Services and Technology Act</i>	<i>In Kind</i>	<i>Local Match</i>	<i>Total Project Cost</i>
Play to Learn	\$ 4,731	\$ 13,608	\$ -	\$ 18,339
Sonoma County Library	\$ 12,000	\$ 1,112	\$ -	\$ 13,112
Books on Wheels	\$ 12,000	\$ 1,112	\$ -	\$ 13,112
Stanislaus County Library	\$ 20,000	\$ 19,982	\$ -	\$ 39,982
WIC pop-up Library	\$ 20,000	\$ 19,982	\$ -	\$ 39,982
California State Library	\$ 10,354,769	\$ -	\$ -	\$ 10,354,769
Information	\$ 905,079	\$ -	\$ -	\$ 905,079
Technology Development				
Library Services for Californians Unable to use Standard Print	\$ 6,526,630	\$ -	\$ -	\$ 6,526,630
Library Services and Technology Act Administration	\$ 572,291	\$ -	\$ -	\$ 572,291
Statewide Strategic Library Development	\$ 2,350,770	\$ -	\$ -	\$ 2,350,770
Tulare County Free Library	\$ 3,500	\$ 2,902	\$ -	\$ 6,402
Rural Connectivity	\$ 3,500	\$ 2,902	\$ -	\$ 6,402
Woodland Public Library	\$ 12,300	\$ 21,033	\$ 5,000	\$ 38,333
BIKE - Books Inspiring Kids Everywhere	\$ 12,300	\$ 21,033	\$ 5,000	\$ 38,333

Appendix 3: Grant Types

<i>Grant Type</i>	<i>Description</i>
Competitive	Competitive grant program for regional/statewide projects,
Eureka!	Grants for demonstration projects for Eureka! participants (maximum \$5,000)
Out-of-School Online Homework Help	Local implementation grants for online homework help projects
Pitch an Idea	Competitive grant program for local demonstration grants
Public Library Staff Education Program	Competitive grant program providing tuition reimbursement for California public and county law library staff to pursue a Master in Library and Information Science or Library Support Staff Certification,
Staff Innovation Fund	Grants for demonstration projects for Staff Innovation Fund participants (maximum \$6,000)
California State Library	Grants for projects at the California State Library
Statewide	Grants for statewide projects, generally multi-year, such as Early Learning for Families, Califa, etc.

Appendix 4: Acronyms

ACRONYM	FULL NAME
CaREN	California Research and Education Network
CAVPP	California Audiovisual Preservation Project
CDNC	California Digital Newspaper Collection
CENIC	Corporation for Education Network Initiatives in California
CLA	California Library Association
CNP	California Newspaper Project
CPP	California Preservation Program
CSL	California State Library
CSUS	California State University, Sacramento
DPLA	Digital Public Library of America
ELF	Early Learning for Families
ELLI	English Language Learner Intensive
IMLS	Institute of Museum and Library Services
LDS	Library Development Services
LSTA	Library Services and Technology Act
PLSEP	Public Library Staff Education Project
SLAA	State Library Administrative Agency
SPR	State Program Report
STEAM	Science, Technology, Engineering, Arts, Math
STEM	Science, Technology, Engineering, Math

Appendix 5: List of People Interviewed

Greg Lucas, State Librarian of California, California State Library

Gerald “Gerry” Maginnity, Deputy State Librarian of California (retired), California State Library

Wendy Hopkins, Bureau Chief, Library Development Services, California State Library

Mickie Potter, Library Services and Technology Act Analyst, Library Development Services, California State Library

Collette Moody, Fiscal Analyst, Fiscal Office, California State Library

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Appendix 7: Research Instruments

Library Services and Technology Act Stakeholder Focus Groups (2)

Evaluating the last five years of the Library Services and Technology Act

1. Grant programs - Which were most effective/least effective – statewide, for your library/community?
2. Grant process - What worked/didn't work?
 - Cycle
 - Application
 - Application evaluation
 - Communication
 - Grant monitor
 - Narrative reports
 - Fiscal reports
3. How did Library Services and Technology Act grants impact your community and your library?

Planning for the next five years of the Library Services and Technology Act

1. What do you think are the major issues /changes/opportunities over the next five years facing:
 - California
 - Your community
 - Libraries
2. What assets do libraries and the communities they serve have today to meet these? What assets do they need develop?
3. What do you think the role of the library could/should be in facing these and why?
 - Library leadership role
 - Partner role
 - Beyond the library
4. What should be the role of the Library Services and Technology Act to meet these needs?
5. Out of these discussion, what should be the major goal areas for the Library Services and Technology Act over the next five years? What could be some important new programs?

For each goal/program, which Institute of Museum and Library Services focal area/intent does it link to? Which current programs should be continued/changed?

California State Library-Library Development Services Focus Group/ Stakeholder Interviews

Looking Backward

1. Grant programs - Which were most effective/least effective
2. Grant process - What worked/didn't work

Looking Forward

1. Where do you think library programs/services/collections/technologies should/will be in the next 5 years?
2. What community needs do you think libraries should have a role in addressing? What issues do you think are beyond the scope of public libraries to address?
3. What do you see as the most important funding needs for libraries in the next 5 years?
4. What do you think is keeping libraries from making the progress we want?

New Five Year Plan

1. What are the possible roles Library Services and Technology Act funding could play in addressing the issues identified above?
2. Which goals/programs in the current plan should be continued?
3. What new goals/programs should be in the new plan?

Public Library Director's Forum

Looking Backward

1. Grant programs - Which were most effective/least effective
2. Grant process - What worked/didn't work

Looking Forward

1. What kind of a community (library community as well as community more broadly) do you want? Why is that important? How is that different from the way things are now?
2. What community needs do you think libraries should have a role in addressing? What issues do you think are beyond the scope of public libraries to address?
3. Where do you think library programs/services/collections/technologies should/will be in the next 5 years?
4. What do you see as the most important funding needs for libraries in the next 5 years?
5. What do you think is keeping us from making the progress we want?
6. If libraries could only focus on six things, what would they be?

Survey